

Guidance for CAPTURE at Schools California Practices To Use Runoff Effectively (School Capture Guidance)

California State Water Resources Control Board

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Table of Contents

1.0	INTRODUCTION	1
1.1	Intent and Content	1
1.2	Natural Watershed Processes and Impacts of Development.....	3
1.3	The Evolution of Runoff Management.....	4
1.4	The Multiple Benefits of Managing Runoff	5
1.5	Relevant Resources	6
2.0	MANAGING RUNOFF ON SCHOOL PROPERTY	7
2.1	Overview of Practices	7
2.2	Factors That Influence Design	9
2.3	Planning Activities	17
2.4	Design Methods	22
2.5	Construction Considerations.....	24
2.6	Costs	25
3.0	CODES INFLUENCING RUNOFF CAPTURE PRACTICES AT SCHOOLS	32
3.1	How Codes Can Impact Runoff Capture.....	32
3.2	Relevant Requirements and Potential Barriers.....	32
3.1	Recommended Changes in Policy or Regulation.....	32
4.0	MAINTAINING RUNOFF CAPTURE PRACTICES TO EXTEND BENEFITS	37
4.1	The Value of Maintenance	37
4.2	Developing an O&M Plan	37
4.3	Operation and Maintenance Activities.....	37
4.4	Training & Education of Maintenance Staff	41
4.5	Record Keeping.....	41
4.6	Safety Considerations	42
5.0	BENEFITTING FROM REGIONAL COLLABORATION.....	43
5.1	Introduction.....	43
5.2	Incentives for Joint Use Projects	43
5.3	Regional Project Types	44
5.4	Maximizing Benefits for Schools.....	46
5.5	Potential Barriers.....	52
5.6	Developing Joint Use Agreements	53
6.0	DCOUMENT REFERENCES.....	54

List of Tables

Table 1-1. School Benefits.....	5
Table 1-2. Regional Benefits	6
Table 1-3. Relevant Resources.....	6
Table 2-1. Site Design Measures	7
Table 2-2. Stormwater Control Measures and Associated Runoff Management Mechanisms.....	8
Table 2-3. Additional Runoff Management Practices.....	8
Table 2-4. Soils Hydrologic Groups Indicating Infiltration Potential.....	12
Table 2-5: Typical pollutants of concern in urban runoff (adapted from CASQA 2003).....	13
Table 2-6. Planning Activities	17
Table 2-7. Design with Maintenance in Mind	19
Table 2-8. Design Topics	22
Table 2-9. Construction Considerations.....	24
Table 2-10. Resources for Developing Costs of Runoff Management Projects	27
Table 2-11. Studies Comparing Costs of Green and Grey Infrastructure (USEPA 2018).....	29
Table 2-12. Studies Evaluating Costs and Benefits of Green Infrastructure (USEPA 2018)	30
Table 2-13. Tools Evaluating Costs and Benefits of Green Infrastructure (USEPA 2018).....	31
Table 3-1. Review of Potential Regulatory Barriers to SDMs and SCMs.....	33
Table 3-2. Recommended Action to Promote Use of SDMs and SCMs at School Properties	35
Table 4-1. Inspection and Maintenance Activities for SCMs.....	39
Table 4-2. Components of a Health and Safety Plan for SCM O&M.....	42
Table 5-1: General Runoff Pollution Risk Categories Associated with Land Use Types	48
Table 5-2: Potential Barriers and Solutions for Implementing Joint use Projects	52

List of Figures

Figure 1-1. Example of a Bioretention Planter that Captures and Infiltrates Runoff.....	1
Figure 1-2. The California Stormwater Quality Association (CASQA) Website.....	2
Figure 1-3. Natural Watershed Processes (USEPA 2017).....	3
Figure 1-4. Impacts of Development on Natural Watershed Processes (Melbourne Water 2018).....	4
Figure 1-5. Climate Change Resilience and Adaptation.....	5
Figure 2-1. Example of SCM Factsheet in Appendix B	7
Figure 2-2. Annual Average Precipitation throughout California (USDA 2012).....	9
Figure 2-3. Hydrologic Soil Groups throughout California (left) and Variations with Depth (right)	12
Figure 2-4. Screenshot of the International Stormwater BMP Database	14
Figure 2-5. A Lined Bioretention Planter	14
Figure 2-6. Tying a Bioretention Planter into Existing Drainage Infrastructure	15
Figure 5-1. Examples of Large Regional Stormwater Control Measures (SCMs)	45
Figure 5-2. A Regional Project Diverting Runoff through a School Site to Offsite Infrastructure	46
Figure 5-3. Watershed Routing Concepts	47

List of Appendices

Appendix A	School and Regional Benefits
Appendix B	Stormwater Control Measures Factsheets
Appendix C	DROPS Guidance for Design and Construction of Vegetated LID Projects
Appendix D	Stormwater Permittee Design Manuals throughout California
Appendix E	Central Coast LIDI’s Technical Assistance Memo for Contractors and Developers
Appendix F	Annotated Cost Resources
Appendix G	Operation and Maintenance Plan Template

1 **1.0 INTRODUCTION**

2 **1.1 Intent and Content**

3 In October 2017, the Governor of the State of California signed into law Senate Bill 541 (SB 541), which
4 amended the State Water Code and required the State Water Resources Control Board (State Water Board)
5 to “provide recommendations of best design and use practices for storm water and dry weather runoff
6 capture practices that can generally be applied to all new, reconstructed, or altered public schools, including
7 school grounds.” (California SB-541 2017). SB 541 defines the intent of such practices as follows: “...to
8 control water pollutants, pollutant loads, and water runoff volume exiting a site to the maximum extent
9 feasible by minimizing impervious surface area and controlling runoff from impervious surfaces...”

10 These guidelines fulfill that
11 requirement by offering
12 technical insights for
13 selection, design, and
14 implementation of practices
15 that can prevent and reduce
16 runoff volumes, flow rates,
17 and pollutants discharged
18 from school properties.
19 These practices are referred
20 to in this document as site
21 design measures (SDMs)
22 and stormwater control
23 measures (SCMs), but are
24 also known as low impact
25 development (LID) or Best
26 Management Practices
27 (BMPs). These measures
28 prevent and capture runoff
29 by minimizing impervious
30 surfaces and promoting



31 **Figure 1-1. Example of a Bioretention Planter that Captures and Infiltrates Runoff**

32 infiltration, evapotranspiration, bioretention, treatment, and rainfall harvesting. These guidelines also
33 encourage efforts to develop and implement sustainable management of stormwater runoff that afford
34 schools opportunities to contribute to multiple benefits in their communities. School districts and schools
35 can create or cooperate on projects that offer teachers and students opportunities in the STEM fields (and
36 possibly other areas such as language arts, social studies, government, and arts) as well as educate the
37 community about the beneficial uses of stormwater including improving water quality, increasing water
38 supply, reducing flood risks, protecting the environment, and enhancing communities.

39 Additionally, these guidelines are intended to assist school districts in complying with future stormwater
40 permit requirements. Such permits are issued by the State Water Board to protect beneficial uses of state,
41 regional, and local water bodies. There is a body of literature documenting how beneficial uses such as
42 drinking water supply, recreation, and habitat quality can be negatively impacted by runoff associated with
43 urban development. These negative impacts occur when rain or snowmelt runs off impervious areas like
44 rooftops, paved streets, highways or parking lots; picks up pollutants (pesticides, sediment, trash, bacteria,
45 metals, etc.); and transports them into local water bodies. The construction of impervious areas also
46 increases the flow rate and volume of runoff generated, resulting in further threats to beneficial uses. To
47 protect beneficial uses, the State Water Board stormwater permits establish specific actions (including
48 runoff capture practices) that municipalities, industrial facilities, universities, and others must take to
49 prevent runoff from detrimentally impacting the beneficial uses. The permits are based on National
Pollutant Discharge Elimination System (NPDES) regulations adopted by the US Environmental Protection

1 Agency (US EPA) under the Clean Water Act. In addition to preventing negative impacts from stormwater
2 and dry weather runoff (collectively referred to as runoff), the actions required in NPDES permits can help
3 reduce greenhouse gas emissions, augment water supply, protect against localized flooding, and enhance
4 communities. In the face of climate change and the recent California drought, these concepts are particularly
5 crucial in the name of sustainability — conserving current resources for future generations.

6 The State Water
7 Board is planning
8 to include school
9 districts and
10 associated public
11 and charter school
12 properties in the
13 next version of the
14 small (Phase II)
15 municipal separate
16 stormwater sewer
17 system (MS4)
18 permit, which is
19 expected to take
20 effect in 2020. The
21 Phase II permit
22 was developed for
23 small communities
24 after the Phase I
25 permits, which
26 regulated
27 municipalities with
28 populations greater
29 than 100,000.
30 School districts
31 fall under the
32 definition of non-
33 traditional small MS4s. Several school districts are listed in the 2013 small MS4 permit (State Water Board
34 2013). The guidelines in this document were developed in anticipation of school administrators’ needs for
35 resources to comply with the future versions of the permit. The resources provided in these guidelines
36 include:

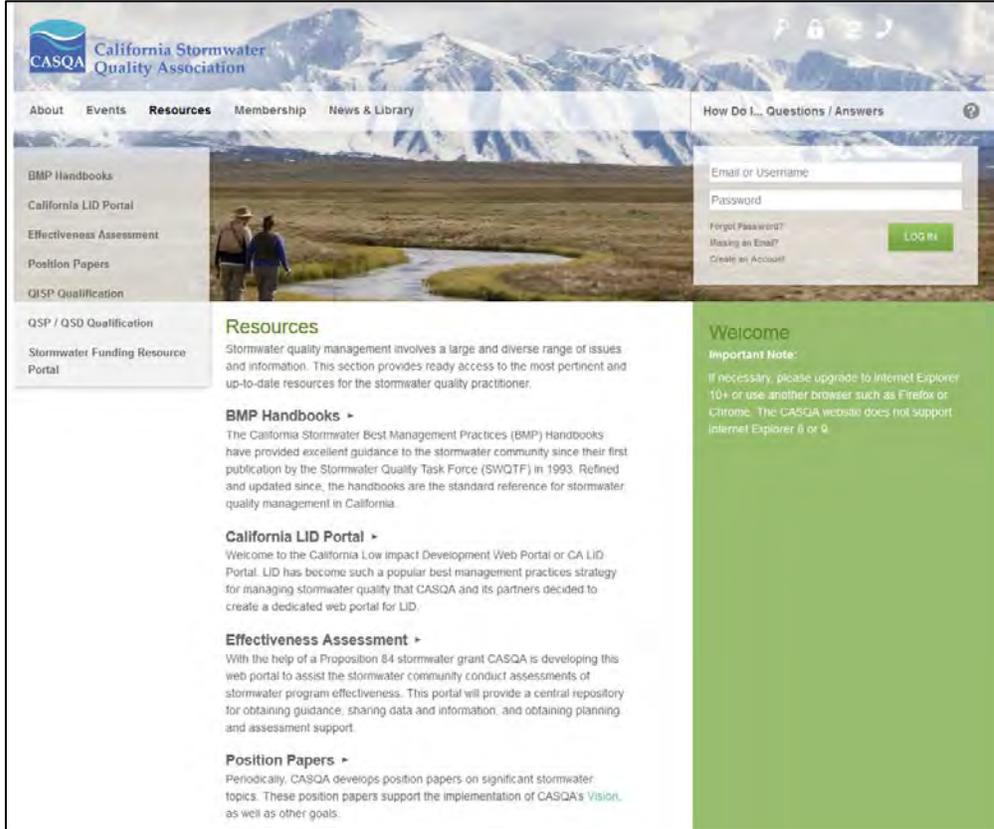


Figure 1-2. The California Stormwater Quality Association (CASQA) Website

33 The guidelines in this document were developed in anticipation of school administrators’ needs for
34 resources to comply with the future versions of the permit. The resources provided in these guidelines
35 include:

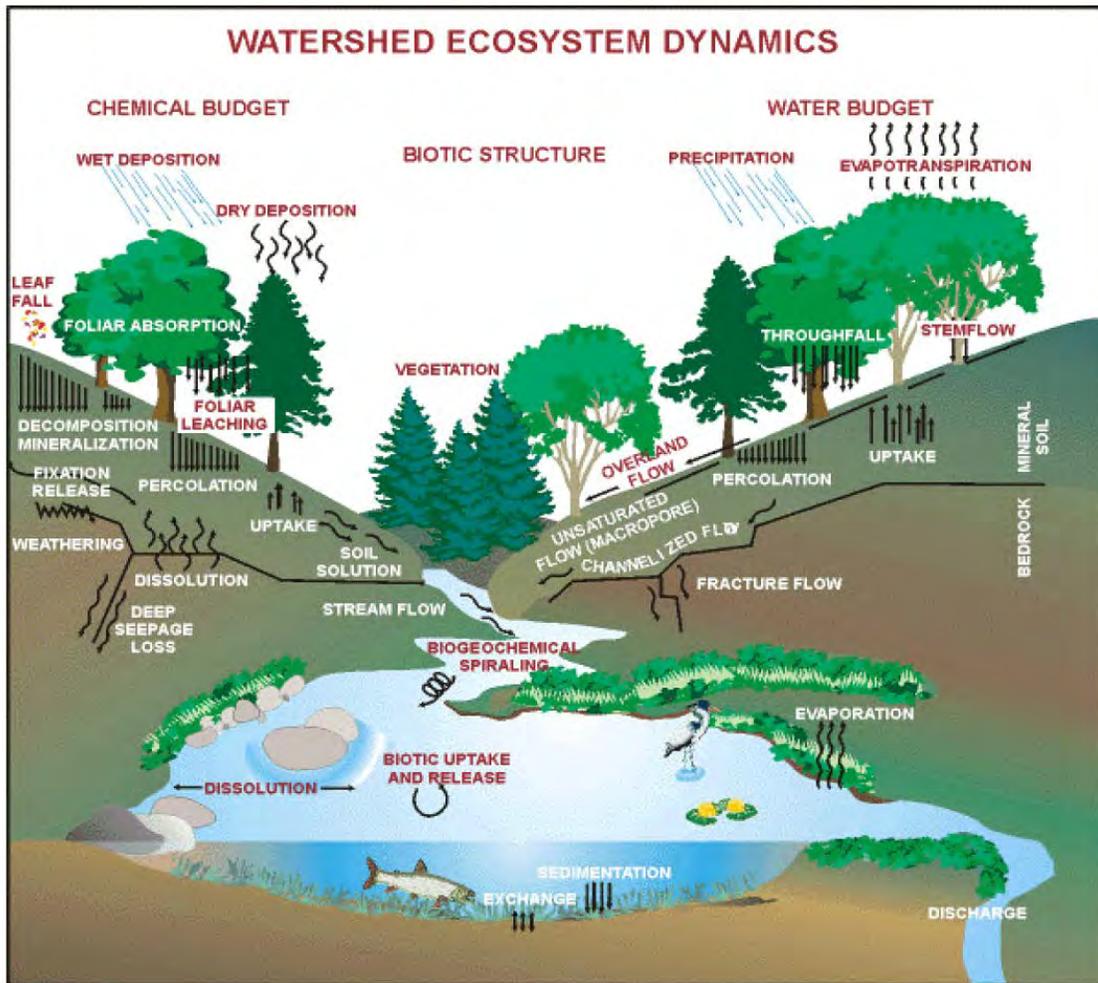
- Considerations for reducing runoff generated on school properties (Section 2.0)
- Regulations that impede runoff reduction practices and recommendations for addressing them (Section 3.0)
- Suggestions for maintaining runoff capture practices (Section 4.0)
- Considerations for collaborating with municipalities or others on regional projects (Section 5.0).

42 To better understand the context of the runoff prevention and capture material provided in these guidelines,
43 Sections 1.2 through 1.4 summarize why runoff is of concern, how it can be captured and used as a resource,
44 and the benefits of doing so. Section 1.5 discusses many resources relevant to these guidelines. Rather than
45 “reinventing the wheel”, these guidelines pull from these existing materials, provide informational
46 summaries and considerations, and direct the reader to specific resources, such as the California Stormwater
47 Quality Association’s (CASQA’s) web portals, that are occasionally updated to reflect changing
48 technologies, regulations, and practices.

1 **1.2 Natural Watershed Processes and Impacts of Development**

2 The value and objectives of runoff capture are easier to understand within the context of natural watershed
3 processes (Figure 1.1) and how urban and agricultural development affects those processes. To summarize:

4 “An undeveloped watershed has many sophisticated components. Precipitation is dispersed through
5 multiple processes, including infiltration, groundwater recharge, evapotranspiration, overland flow,
6 interflow, or base flow. The distribution of water within these processes is determined by several
7 factors specific to a watershed, including climate, land cover, topography, soil characteristics, and
8 land use. These factors also influence the delivery of sediment and organic matter to receiving
9 waters, as well as chemical and biological processes that affect water quality within the watershed’s
10 landscape.” (OWP 2018a).



11
12

Figure 1-3. Natural Watershed Processes (USEPA 2017)

Hydromodification

“...alterations in natural watershed hydrology associated with changes in land use or cover. Conversion of the open landscape to features such as roads, buildings, houses, sidewalks, parking lots, flood control channels, and agricultural fields modifies runoff patterns, causing rainfall to run off into streams more quickly with higher energy, and large flow events to occur more frequently.” (SCCWRP 2013)

1 However, urbanization, along with
 2 agricultural development and drainage,
 3 alter these natural watershed processes
 4 as illustrated in Figure 1-4. Grasslands,
 5 forests, and other naturally-occurring,
 6 pervious landscapes become covered
 7 with buildings, roads, and parking lots.
 8 The resulting imperviousness reduces
 9 the amount of precipitation that is
 10 infiltrated into the soil (a process of
 11 permeating the soil and in some cases
 12 filtrating into groundwater basins), so
 13 instead it runs off over surfaces at
 14 increasing rates (Hollis 1975, Schueler
 15 1994). Such hydromodification causes
 16 excess sediment transport into streams;
 17 downstream erosion; flooding; disruption of natural drainage
 18 patterns, stream flows, and riparian habitat; and elevated water temperatures (SSQP 2013). In addition,
 19 anthropogenic activities have introduced pollutants, which are transported through overland flow to
 20 downstream receiving waters (Brown and Peake 2006, Duncan 1995, Duncan 1999, Ellis 1986). This
 21 overland flow is comprised of stormwater runoff as well as dry-weather runoff (i.e., runoff from irrigation
 22 water and wash water). When the plastics, oils, greases, metals, and other contaminants used every day to
 23 support urban life are mobilized in runoff, they pose threats to a water body’s beneficial uses, including
 loss of habitat and biotic integrity or poor water quality for consumption and recreation.

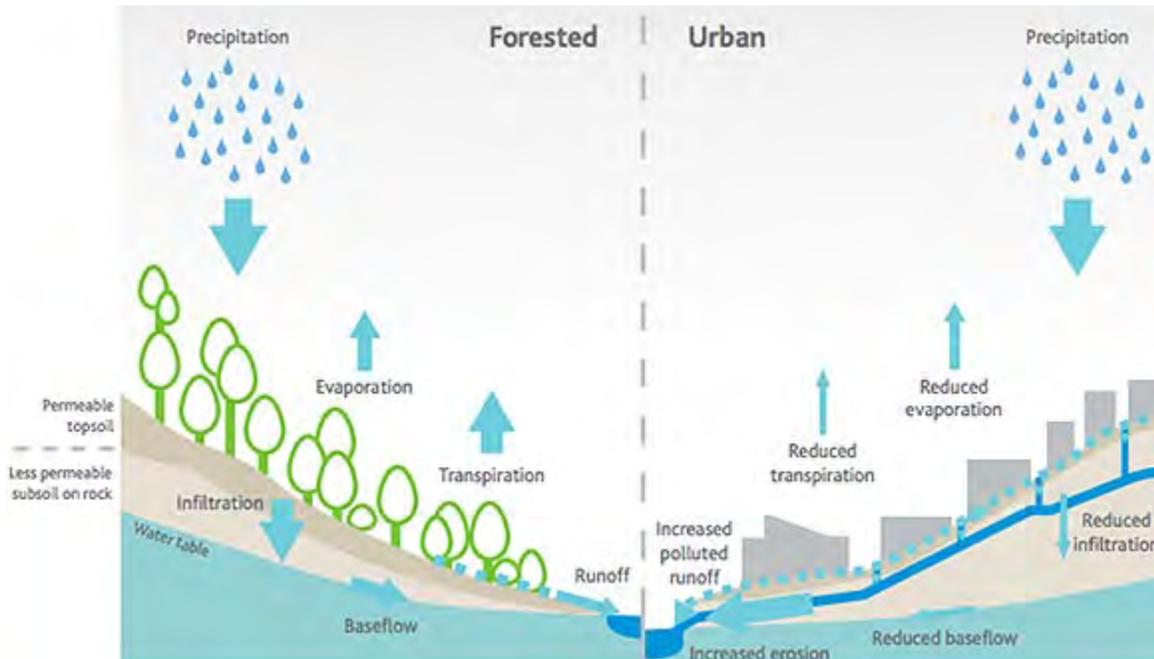


Figure 1-4. Impacts of Development on Natural Watershed Processes (Melbourne Water 2018)

1.3 The Evolution of Runoff Management

Historically, runoff from developed areas was managed solely to mitigate flooding. Runoff was captured and discharged directly to nearby water bodies. This practice increased runoff volumes and velocities, erosion, and sediment transport, degrading associated watersheds. Additionally, water quality was effected by increased pollutant transport from products and activities associated with urban development (transportation, landscaping, industry, etc.).

1 In recent decades, however, stormwater management has evolved to emphasize designs and infrastructure
 2 that reduce runoff volumes, flow rates, and pollutants discharged to receiving waters with the overall goal
 3 of reducing detrimental impacts. The practice of capturing runoff and retaining it on site or treating it before
 4 leaving the site can result in multiple benefits. These benefits include improving water quality, augmenting
 5 water supplies, supporting flood control, protecting environmental systems, and enhancing the quality of
 6 life in communities.

7 Practices that help to maintain or restore these processes, and achieve permit compliance, are presented in
 8 this guidance document. For example, minimizing impervious surfaces and other design practices avoid
 9 increasing the amount of runoff generated (compared to the pre-construction condition), which prevents
 10 pollutant transport and hydromodification effects. For runoff that is generated from impervious surfaces,
 11 mitigation is needed to restore these processes. Infiltration, for example, is an ideal mitigation because it
 12 helps return overland flow to a pre-development (pervious) condition. Enhanced infiltration (above pre-
 13 project conditions) could also improve the amount of recharge to underlying aquifers.

14 **1.4 The Multiple Benefits of Managing Runoff**

15 As previously stated, the runoff management practices presented in this guidance document provide many
 16 benefits. This section describes the benefits that can be achieved directly by and for schools, as well as their
 17 regional communities.

18 **1.4.1 School Benefits**

19 Benefits from runoff capture that apply directly to schools include those presented in Table 1-1. Appendix
 20 A describes how preventing and capturing runoff provides these benefits.

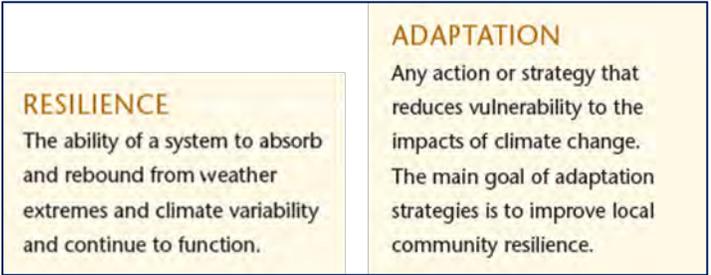
21 **Table 1-1. School Benefits**

School Benefits*
Compliance with NPDES post-construction requirements for school development and redevelopment projects
Opportunities for education on sustainable water management
Improvements in academics and behavioral health
Prevent or mitigate on-site flooding
Create environmental benefits
Cost savings compared to traditional drainage and site layout practices
New funding opportunities
Improved community reputation
Enhanced community engagement and standing on issues concerning local infrastructure
Support regional sustainability (see Section 1.4.2)

22 * See Appendix A for descriptions

23 **1.4.2 Regional Benefits**

24 Preventing and reducing runoff can
 25 contribute to regional goals of
 26 sustainability, including climate change
 27 adaptation and resiliency — specifically
 28 those related to water quality, water supply,
 29 flood control, the environment, and
 30 communities. Table 1-2 lists many of these
 31 benefits, and Appendix A summarizes how
 32 the practices presented in this document can
 33 support this regional sustainability.



34 **Figure 1-5. Climate Change Resilience and Adaptation**
 UNH 2018

1 **Table 1-2. Regional Benefits**

Benefit Category	Regional Benefit*
Improve Water Quality	<ul style="list-style-type: none"> • Prevent and reduce amount of pollutants discharged into local water bodies • Reduce impacts from hydromodification, particularly excess sediment transport to streams and downstream erosion and sedimentation
Augment Water Supply	<ul style="list-style-type: none"> • Recharge groundwater by capturing and infiltrating runoff • Offset local water demand by capturing and using runoff
Support Flood Control	<ul style="list-style-type: none"> • Reduce flood risks by preventing and reducing runoff flow volumes and rates • Reduce combined sewer overflows, which can also be considered water quality, community, and environmental benefits
Protect Environmental Systems	<ul style="list-style-type: none"> • Reduce and enhance wetlands, riparian zones, and habitat by reducing hydromodification impacts and pollutant transport • Reduce energy demand and greenhouse gas emissions • Improve instream water temperatures and oxygen levels to support aquatic habitat
Enhance Communities	<ul style="list-style-type: none"> • Provide education and involvement regarding sustainable watershed and runoff management • Improve property and neighborhood aesthetics • Increase property values • Reduce local costs related to water treatment, sewer overflows, and flood damage
Climate Change Adaptation and Resiliency	<ul style="list-style-type: none"> • Address increased precipitation volumes and intensities by increasing infiltration, reducing runoff volumes, and delaying peak runoff to prevent water quality and habitat degradation, and flood damage. • Prepare for more extreme and frequent drought conditions by capturing and using runoff to reduce demand on water supplies, as well as recharging groundwater to increase groundwater supplies • Reduce heat island effects by promoting incorporation of vegetated landscapes to the extent feasible • Provide redundancy through distributed, small-scale measures

2 * See Appendix A for descriptions

3 **1.5 Relevant Resources**

4 This document was developed following decades of planning, research, and implementation conducted by
 5 others. Table 1-3 recognizes key literature documenting the many activities, findings, and lessons learned
 6 on which this document’s materials were based.

7 **Table 1-3. Relevant Resources**

Key Resources for Runoff Management at School Properties
The State Water Board and Regional Water Boards stormwater programs, including MS4 permits (State Water Board 2018a)
Drought Response Outreach Program for Schools (DROPS) Guidance for Planning and Executing Vegetated LID Projects (CWH 2016)
California Stormwater Quality Association (CASQA) Stormwater BMP Handbook, New and Redevelopment (CASQA 2003 and 2018a)
Central Coast LID Initiative literature (LIDI 2018)
County of San Diego LID Handbook Stormwater Management Strategies (County of San Diego 2014)
Los Angeles Unified School District (LAUSD) Stormwater Technical Manual (LAUSD 2009)
Existing municipal stormwater design manuals and tools (Appendix F)
CA Phase II LID Sizing Tool (OWP 2018b)
Unlocking Collaborative Solutions to Water Challenges in the Los Angeles Region: The Power of Schools (TreePeople 2015)

1 **2.0 MANAGING RUNOFF ON SCHOOL PROPERTY**

2 **2.1 Overview of Practices**

3 The options for minimizing runoff generated and discharged from school properties can be categorized as
 4 either site design measures or structural installations. All options are intended to prevent or minimize runoff
 5 volumes, flow rates, and pollutants. The practices presented are based on those established by stormwater
 6 practitioners from across the US over the last few decades.

7 **2.1.1 Site Design Measures**

8 Site design measures (SDMs) are non-structural principles incorporated during the site design and planning
 9 stages of a project. They help prevent runoff from being generated and/or promote infiltration,
 10 evapotranspiration, and treatment of runoff. These measures and example strategies are listed in Table 2-1.

11 **Table 2-1. Site Design Measures**

Site Design Measure (SDM)	Strategies
Preserve natural areas and features	<ul style="list-style-type: none"> Design around existing trees and vegetated landscapes to promote infiltration
Minimize impervious surfaces	<ul style="list-style-type: none"> Replace impervious surfaces with pervious surfaces such as porous pavement or green roofs Minimize building footprint with multi-story structures Minimize parking areas by using parking structures or shared space (e.g., parking/basketball court)
Improve and maintain soil quality	<ul style="list-style-type: none"> Use compost and mulch to amend soils, which will promote and enhance infiltration
Direct runoff to permeable surfaces	<ul style="list-style-type: none"> Drain runoff from impervious surfaces to pervious surfaces like vegetated landscapes to allow infiltration
Incorporate water-wise irrigation and vegetation	<ul style="list-style-type: none"> Select plants that require minimal watering Operate and maintain irrigation systems to minimize generation of runoff
Design stormwater control measures	<ul style="list-style-type: none"> See Section 2.1.2

12 **2.1.2 Stormwater Control Measures**

13 Stormwater control measures (SCMs) are structural devices that
 14 reduce runoff volumes, flow rates, and pollutants through
 15 infiltration, filtration, harvest and use, sedimentation, and/or
 16 floatation. Evapotranspiration also reduces runoff, but often to a
 17 lesser degree than these other mechanisms. Table 2-2 lists the
 18 various capture devices, their associated runoff management
 19 mechanisms, and common alternative names and variations.
 20 Appendix B provides factsheets for each capture device, with
 21 descriptions and schematics of the typical layout and function;
 22 advantages and limitations; siting, design, and construction
 23 considerations; and typical maintenance requirements. Note that
 24 any of the SCMs listed can be combined in series to create a
 25 “treatment train” that provides equivalent performance. This is
 26 especially useful when site layout is limited, but also allows
 27 creativity in site aesthetics related to SCM features.



Figure 2-1. Example of SCM Factsheet in Appendix B

1 **Table 2-2. Stormwater Control Measures and Associated Runoff Management Mechanisms**

Stormwater Control Measure (SCM)	Runoff Management Mechanisms ¹	Variations and Alternative Names
Bioretention planter/rain garden	I ² , ET, FA, B, S, P, T	Rain gardens, lined bioretention planter, infiltrating stormwater planter, bioretention cell, vegetated filter, Biotreatment
Bioswale	I, ET, FA, B, S, P	Vegetated swale, swale
Biostrip	I, ET, FA, B, S, P	Vegetated buffer strip, strip, buffer
Constructed wetland	I, ET, FA, B, S, P	-
Detention basin	I, S, T	Detention pond, extended detention basin, dry extended detention basin/pond, dry pond
Drain inlet insert	FA	-
Dry well	I, FA, S, F	Underground injection control (UIC)
Green roof	ET, FA, B, S, P	Eco roof
Hydrodynamic separator	S, F	Vortex separator, swirl separator, gravity separator, flow-through separator
Infiltration basin	I, ET, FA, S, T	Retention basin, spreading ground
Infiltration gallery	I, H, S	-
Infiltration trench	I, FA, H, T	Rock swale
Media filter	FA, T	Sand filter, Austin sand filter, Delaware sand filter, DC sand filter, Canister filter, alternative media filter
Oil-water separator	S, F	Water quality inlet, trapping catch basin, oil-grit separator, flow-through separators
Porous/pervious pavement	I, ET, FA	Porous/permeable pavers, porous/permeable asphalt, porous/permeable concrete
Rain barrel and cistern	H, S	Harvest and (re)use (practices)
Wet pond	I, ET, S, P	Stormwater pond, retention pond, wet extended detention pond, detention pond
Wet vault	S	-

2 ¹I: infiltration; ET: evapotranspiration; FA: filtration and/or adsorption; B: biochemical transformation; H: harvest
 3 and use; S: sedimentation; F: floatation; P: plant uptake; T: trash capture
 4 ²for unlined systems only

5 **2.1.3 Additional Runoff Management Practices**

6 Ideal runoff management will include practices that prevent generation and discharge of runoff, as described
 7 in this manual, as well as other, on-going program elements that control discharge of pollutants and evaluate
 8 and refine runoff management activities. Such elements are listed in Table 2-3.

9 **Table 2-3. Additional Runoff Management Practices**

Runoff Management Practices	
Education and outreach	
Public involvement and participation	
Illicit discharge detection and elimination	
Construction site runoff control	
Water quality monitoring	
Program effectiveness assessment and improvement	
Pollution prevention/good housekeeping related to:	
o Outdoor storage of liquids and raw materials	o Sweeping and cleaning
o Parking/storage area maintenance	o Outdoor process equipment
o Vehicle/ equipment fueling and maintenance	o Landscape maintenance
o Outdoor loading and unloading of materials	o Trash storage

1 Although not the focus of this document, these elements are required by NPDES permits, and guidance on
2 the related activities is provided from a variety of sources. The CASQA Post-Construction BMP Handbook
3 (CASQA 2018) is an excellent resource. For publicly available material, the reader is referred to EPA’s
4 National Management Measures to Control Nonpoint Source Pollution from Urban Areas (Nov 2005).

5 2.2 Factors That Influence Design

6 Design of stormwater control devices follows a risk-based approach, intended to capture, retain, or treat a
7 certain amount of runoff. Notably, SCMs are not designed to capture all runoff from all storm events.
8 Instead, regulatory requirements stipulate a certain rate or volume that must be captured, in California often
9 by specifying a design storm linked with historic hydrologic records. In general, the amount of runoff to be
10 captured is estimated from historic precipitation (and sometimes evaporation) data, the area on which
11 precipitation falls and drains to the device, and land cover characteristics that influence the amount of
12 precipitation that becomes runoff. Selection and design of the proper type of device will also depend on the
13 types of pollutants of concern, the desired performance (runoff volumes, flows, and pollutants discharged),
14 the characteristics of existing soils, and the types and proximity to surrounding infrastructure. Additional
15 considerations for SCM design include creating a proper vegetation plan, addressing safety concerns,
16 outlining maintenance needs, and assessing permit requirements. A project owner could also enact small-
17 scale voluntary measures such as disconnecting downspouts or other low-effort activities to mildly reduce
18 runoff that reaches the SCM, at least for smaller storms. Ultimately, the volume to be captured determines
19 the size of an SCM. Capturing more runoff from a larger contributing catchment will require regional SCMs
20 of larger size, while capturing runoff from smaller catchments can be accomplished using smaller SCMs
21 such as distributed LID devices. The following subsections discuss these factors.

22 2.2.1 Climate

23 As previously noted, SCM designs are
24 based on historic precipitation and,
25 sometimes, evaporation data. The
26 frequency, duration, depths, and intensities
27 (depths per time) of precipitation are all used
28 to design projects. They result from climate
29 patterns such as temperature, wind,
30 atmospheric pressure, and humidity, but also
31 by latitude, altitude, terrain, and nearby water
32 bodies. Section 2.2 below describes how rainfall
33 and evaporation are used in designing runoff
34 capture devices.

35 California has diverse climate systems, ranging from
36 rainforest conditions with average rainfall depths
37 exceeding 170 inches per year to desert zones having
38 average rainfall depths less than 1 inch per year (Figure 2-2).
39 Using appropriate climate data, especially precipitation and
40 evaporation data, for a particular project site is crucial.

41 However, historic climate patterns are changing. In recent
42 decades, the state has seen more extreme periods of precipitation and
43 drought. In many parts of the state, seasonal precipitation patterns are
44 growing more acute, with the rainy and snowy periods
45 condensed into fewer months with more extreme events.
46 These considerations are important for designing,
47 managing, and maintaining stormwater systems. Stormwater capture devices should be designed to

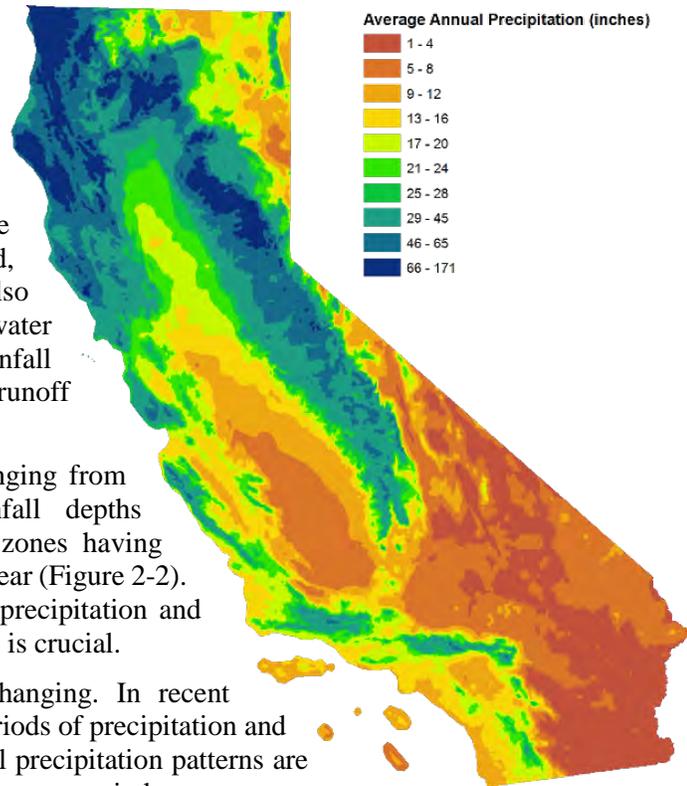


Figure 2-2. Annual Average Precipitation throughout California (USDA 2012)

1 accommodate larger flows during an event, while maintenance schedules should be revised to include
2 regular maintenance before storms. Such measures will keep systems operating as planned.

3 A number of sources provide freely available hydrologic data. For instance, the National Centers for
4 Environmental Information, an arm of the National Oceanic and Atmospheric Administration (NOAA),
5 compiles a collection of databases across agencies for obtaining historic precipitation and evaporation data.
6 One source of precipitation data is NOAA’s Precipitation Frequency Data Server (PFDS), which supports
7 visualization and download services for precipitation depth and intensity data across its stations. Other tools
8 and manuals incorporate this data as part of design guidance and tools, so users do not need to obtain raw
9 data. For example, the Office of Water Programs (OWP) at California State University, Sacramento,
10 developed the Phase II Sizing Tool to support design of SCMs for Phase II small traditional and non-
11 traditional permittees in California (OWP 2018b). This tool includes a database of NOAA-derived
12 precipitation data throughout California. Municipal hydrology manuals, which are listed in Appendix D for
13 reference, also adopt a method for sizing SCMs, with many providing compiled tables of precipitation and
14 other data.

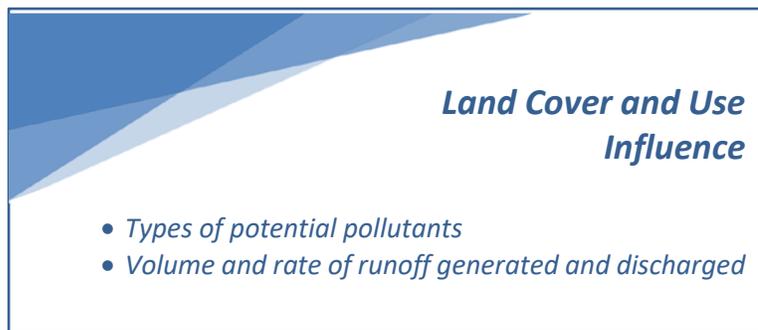
15 2.2.2 Drainage Area

16 The area, or catchment, on which precipitation falls significantly influences the amount of runoff volumes
17 and flow rates generated during a precipitation event. Catchments are delineated based on topography, with
18 runoff flowing down slopes and accumulating according to the grading of a site, either natural or altered.

19 For volume-based SCM design at the site-scale, the catchment area is simply multiplied by a specified
20 precipitation depth and a volume reduction factor—a factor estimating the percent of precipitation that
21 becomes runoff. For flow-based design, a runoff model will simulate routing of flows through a single
22 catchment (site-scale design) or multiple catchments (watershed-scale). As runoff moves through a site or
23 watershed, it increases in volume and velocity. The travel time required for runoff to move through a site
24 or watershed can be estimated through a number of methods. For instance, the rational method and modified
25 rational method are typical, straightforward means of estimating the travel time. While estimating large-
26 scale flows across watersheds requires significant data, estimating flows and routing in a small catchment
27 contributing to an SCM is usually less intensive and uses simpler methods.

28 2.2.3 Land Cover and Use

29 Land cover contributes to the
30 percentage of precipitation that
31 becomes runoff, as well as the flow
32 rates of runoff. A major factor
33 influencing runoff flow rates is the
34 amount and location of impervious
35 surfaces in a watershed or catchment
36 (Hollis 1975, Shuster 2005). Areas with
37 more impervious surfaces generally
38 create more runoff because less
39 precipitation is stored and infiltrated in
40 soils, plants, and other pervious materials. Additionally, when impervious areas are directly connected or
41 interconnected by “grey” infrastructure, such as pipes and gutters, runoff volumes and velocities increase
42 as runoff accumulates and moves towards outlets. SDMs such as those discussed in Section 2.1.1 help
43 prevent the generation of runoff, while contemporary practices for SCMs are increasingly emphasizing
44 distributed infrastructure that incorporates temporary storage and pervious surfaces to reduce the discharge
45 of runoff water bodies.



46

1 Many runoff management design procedures utilize a factor, or coefficient, to estimate the percentage of
2 precipitation that becomes runoff. Impervious surfaces typically have a relatively high coefficient (0.7-1.0),
3 while more pervious surfaces have varying amounts. Although all pervious surfaces can help promote
4 infiltration and reduce runoff, not all pervious cover is alike. The effectiveness of pervious surfaces to retain
5 and infiltrate water vary. Surfaces with more and/or larger pore spaces or voids between soil particles allow
6 more flow. Many soils on developed properties are disturbed and have been compacted, reducing the spaces
7 in soil material and increasing the percentage of precipitation that turns to runoff. The design manuals
8 identified in Appendix D will typically provide guidance for estimating coefficients of various surfaces.

9 Additionally, different land uses have varying levels of risk related to the associated contaminants typically
10 found on site. For projects only serving a single school site, this is only potentially relevant to areas such
11 as workshops with hazardous chemicals. However, differentiations in contaminant risk across properties is
12 especially important when designing school SCM projects that include runoff from multiple sources, such
13 as joint-use projects at regional scales. Basic considerations for land use and contaminant risks are described
14 later in Section 5.0. As a basic guideline, for runoff capture projects on school sites, any sources of
15 hazardous contaminants should be identified and treated separately from other runoff. Runoff can induce
16 erosion in catchments and channels. The degree of erosion that can occur during precipitation events
17 depends on many factors, including soil types, land slope and gradient, and the energy associated with
18 runoff velocities. Generally, higher runoff flow rates can yield more erosion in channels and waterways,
19 typically referred to as one type of hydromodification. Such effects can significantly damage stream habitat.
20 Hydromodification mitigation efforts work to slow runoff velocities by retaining more runoff upstream to
21 reduce peak flow rates, spreading flows over larger surface areas, and redeveloping rivers and streams to
22 include meandering rather than straight flow paths. In cases of significant runoff, however, soils can become
23 liquefied after sufficient saturation, causing erosion and loss of bearing capacity. Liquefaction risks are
24 incorporated into watershed and flood management planning by identifying areas of soil and geologic
25 composition that are susceptible to damaging erosion after significant rainfall.

26 2.2.4 Soil Type

27 For infiltrating SCMs, soil type is an important design consideration. California has significant diversity in
28 geology and soil type, which both influence infiltration rates that must be included in designs. Soils with
29 significant amounts of sand and gravel will have higher rates of infiltration, while less porous soils such as
30 clay and silts have lower infiltration rates. Some parts of California, such as the southern coastal region,
31 have more consistent soil types, while in other parts of the state, including the Central Valley, soil type can
32 significantly change in a short distance. Infiltrating SCMs that are implemented in areas with better
33 infiltrating soils have the potential to have a smaller footprint than those implemented in areas with soils
34 having poor infiltration rates.

35 The soils throughout the subsurface are comprised of many horizons, or layers. When considering
36 infiltration, the upper layers that are unsaturated are considered the vadose zone, which can consist of a
37 number of different soil types that were deposited over time. Below the unsaturated zone, groundwater
38 aquifers or bedrock can exist. Varyingly connected saturated zones of aquifers constitute a groundwater
39 basin. The depth of the vadose zones to groundwater varies significantly and can change from human
40 actions such as groundwater pumping. Additionally, a relatively impervious layer such as clay can slow
41 infiltration rates significantly, serving as a limiting layer that may need to be modified to better allow
42 infiltration. Designs for SCM with distributed LID or other infiltration-dependent devices should be based
43 on a soil survey with a core that samples soil layers through horizons for a site.

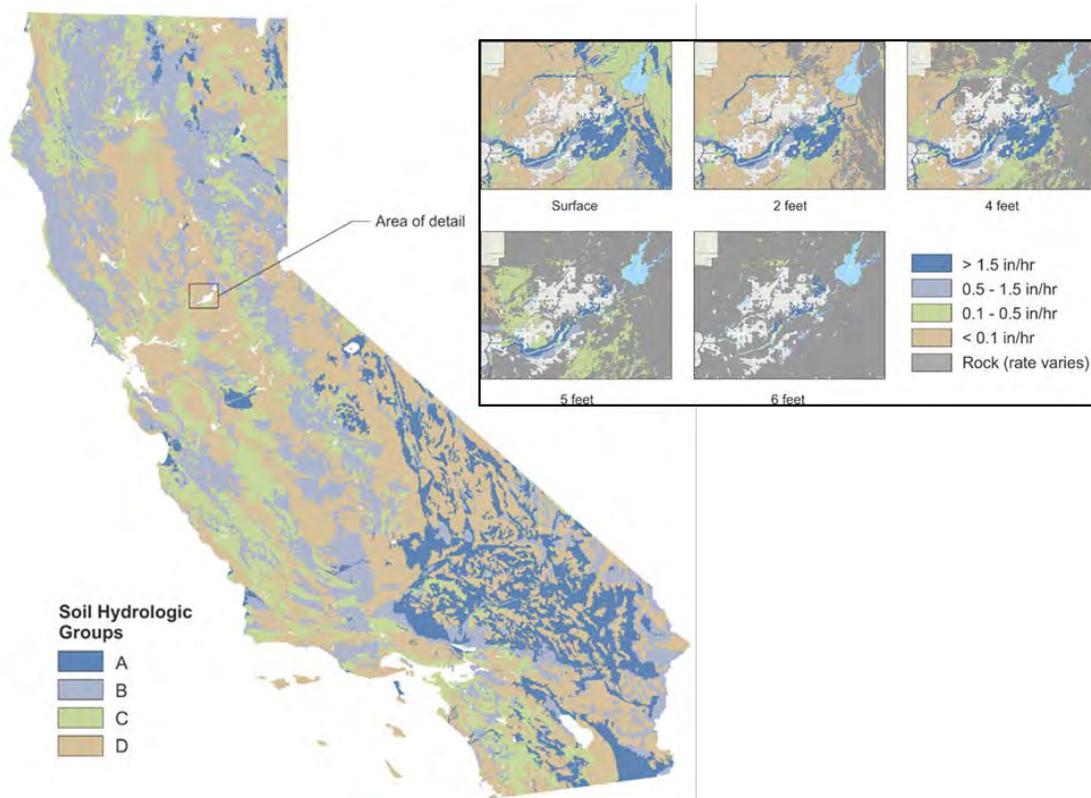
44 The soil infiltration rate for a given soil type also changes with environmental conditions. In particular, the
45 infiltration rate changes throughout a precipitation event and between events. Initially, when precipitation
46 hits dry hardened soils, runoff rates will be higher. As soils quickly absorb water, infiltration rates increase
47 and runoff is reduced. Over time, soils become saturated. The hydraulic conductivity metric represents an
48 infiltration rate for design calculations. Saturated hydraulic conductivity is the rate at which water passes
49 through saturated soil media and this is often used in hydrologic modeling for stormwater designs.

1 Areas with similar soil types are classified by several existing data sets. The US Geologic Survey’s original
 2 soil profile classification systems divided soil types into hydrologic groups with similar properties, labeled
 3 A, B, C, and D (Table 2-4). Soils of type A and B are more advantageous for infiltration, while C and D
 4 less so. These soil type groups were surveyed and estimated prior to most urban development and do not
 5 incorporate compacting or imperviousness.

6 **Table 2-4. Soils Hydrologic Groups Indicating Infiltration Potential**

Hydrologic Soil Group	Description
A	Sandy and loamy soils with low runoff potential and high infiltration rates
B	Silty and loamy soils with some infiltration potential but can reduce with saturation
C	Sandy clay loam soils that are less advantageous for infiltration
D	Clay loam, silty clay loam, sandy clay, or clay soils with limited infiltration capacity

7
 8 The United States Department of Agriculture (USDA) Natural Resources Conservation Service (NRCS)
 9 hosts a web map that depicts hydrologic soils groups throughout the country. Figure 2-3 shows the diversity
 10 throughout California. The soils groups depicted represent multiple soils groups that exist within various
 11 depths of the subsurface below any particular point. As an alternative, NRCS publishes its Soil Survey
 12 Geographic Database (SSURGO) dataset with more detailed spatial estimates of soil types and hydraulic
 13 conductivities based on extensive soil sampling (Figure 2-3, right). This data is growing increasingly
 14 important in California with statewide interest in infiltration and groundwater recharge, but has been
 15 difficult to obtain due to formatting issues. However, several products, including the University of
 16 California, Davis, Soil Agricultural Groundwater Banking Index (SAGBI, UC Davis 2018; O’Geen et al.
 17 2015) and the American River Basin Stormwater Resource Plan Webmap (OWP 2018c), make this data
 18 much easier to obtain.



19
 20 **Figure 2-3. Hydrologic Soil Groups throughout California (left) and Variations with Depth (right)**
 21 NRCS 2018. Detail shows example from Sacramento, CA of saturated conductivities varying by depth.
 22 Not to be used for design; shown for demonstration purposes only

1 **2.2.5 Pollutants of Concern**

2 Stormwater permits specify pollutants of concern that permittees must control. There are several decades
 3 of research studying the types of pollutants found in runoff. Such studies are integrated into water quality
 4 targets stipulated in permits. Generally, the pollutants of concern include suspended solids, metals, organic
 5 pollutants, nutrients, and bacteria. Regions can also have specific contaminants of concern because of
 6 increased levels of hazardous metals or other pollutants. Table 2-5 below lists and describes some typical
 7 pollutants in urban runoff and associated impacts on water quality. Targets for reducing these contaminants
 8 can be of several types, and are referred to as water quality standards (WQS). Total maximum daily loads
 9 (TMDLs), which are specified by the Clean Water Act, are WQS that stipulate the maximum amount of
 10 contaminant discharges to water bodies from municipal systems. They include a waste load allocation from
 11 point sources (i.e., outfalls) and an additional load allocation from non-point sources (sheet flow
 12 discharges), which are interpreted or translated through permits as targets for regional permittees. Other
 13 pollutants can be listed as contaminants of concern for impaired or threatened waters in a state as part of
 14 the EPA’s 303(D) program, assigning priority for development of a TMDL.

15 Some regions have moved towards installing long-term planning targets with stipulated infrastructure
 16 upgrades to meet those targets. This alternative compliance pathway within stormwater permits, called
 17 reasonable assurance analysis (RAA), supports the development of regional plans that outline infrastructure
 18 spending strategies based on modeling that demonstrates long-term reductions in pollutant loads.

19 **Table 2-5: Typical pollutants of concern in urban runoff (adapted from CASQA 2003)**

Pollutant	Description
Sediments	Sediment comes from dirt, grit, and building materials in cities. It is typically measured as total suspended solids (TSS). Solids in runoff are mitigated by capturing flows and allowing time for solids to deposit into the basin of an SCM for later removal.
Nutrients	Nutrients typically include nitrogen and phosphates that are components of fertilizers used in urban areas. They can stimulate algae growth in receiving waters.
Bacteria and viruses	Bacteria and nutrients originate from animal and human feces, trash, and sewage (in combined sewer systems). Bacteria are particularly difficult to model as part of SCM designs.
Oils and greases	Oils and greases originate from many sources, including automobiles and associated shops, gas stations, restaurants, and disposal facilities. The components of oils and greases can be hazardous to aquatic life.
Organic pollutants	Organics are carbon-based products, which can be found in synthetic cleaners and may be dumped directly to storm drains and waterways.
Metals	Urban runoff contains many types of metals such as lead, zinc, copper, chromium, and nickel. Both municipal and natural sources of metals can contribute to concentrations in runoff.
Pesticides	Many types of pesticides are commercially available and often used in excess by professionals and homeowners. Pesticides include hazardous contaminants such as pyrethroids, chlorpyrifos, fipronil, and diazinon.
Trash and particulates	Tash is a current issue of significance in California stormwater management. Current regulations are considering full control of trash through installation of screens and other devices.

20 **2.2.6 SCM Performance**

21 During design, a modeling program or hand calculations may be used to determine size requirements. Some
 22 models may include available commercial programs such as the Hydrologic Simulation Program-Fortran
 23 (HSPF), WinSLAMM, the Stormwater Management Model (SWMM), and tailored California-specific
 24 programs such as the Phase II Sizing Tool. Other models such as GreenPlanIT from the San Francisco

1 Estuary Institute or the Tool to
 2 Estimate Load Reductions
 3 (TELR) are also available for
 4 regional planning but may not
 5 include necessary capabilities
 6 for modeling small-scale
 7 SCMs. Some models include
 8 means for assessing
 9 concentration and/or load
 10 reductions achievable for
 11 various SCMs.

12 The performance type will be
 13 determined during project
 14 planning with the objective
 15 being either water quality
 16 treatment and volume
 17 reduction or water quality
 18 treatment only (CWH 2016).
 19 SCMs listed in Table 2-2
 20 having infiltration (I) as the
 21 primary treatment mechanism
 22 will provide water quality
 23 treatment and volume
 24 reduction. SCMs having
 25 primary mechanisms other
 26 than infiltration will mostly
 27 provide water quality treatment
 28 only.



Figure 2-4. Screenshot of the International Stormwater BMP Database

29 Quantifying the runoff volume reduction by an SCM will be determined through modeling or hand
 30 calculations. Quantifying water quality reduction for an SCM (or merely the quality of the effluent being
 31 discharged) can be estimated from CASQA’s BMP New and Redevelopment Handbook (CASQA 2003;
 32 2018a) or the International Stormwater BMP Database (<http://www.bmpdatabase.org/>).

33 2.2.7 Surrounding Infrastructure

34 An important aspect of design is considering the
 35 infrastructure surrounding an SCM. In particular,
 36 site designs should consider the proximity of SCMs
 37 to buildings, runoff drainage systems, and
 38 underground utilities. The proximity to buildings is
 39 important for projects that involve infiltration;
 40 moisture damage to foundations and basements
 41 must be prevented. Guidance for SCMs often
 42 identifies setbacks of 10 feet between buildings and
 43 infiltrating devices. Alternatively, a geotechnical
 44 engineer can be consulted. Additional measures,
 45 such as the use of a vertical moisture barrier,
 46 underdrains, or trench drains, can help route water
 47 away from buildings and structures to ensure that
 48 moisture does not cause long-term damage.



Figure 2-5. A Lined Bioretention Planter
 Prevents infiltration impacts to building foundation

1 The location of underground utilities, too, must be considered when siting and building projects. Sub-
2 surface electric, natural gas, phone, and cable infrastructure must all be identified to prevent damage from
3 excavations or long-term corrosion from habitual saturation. Utilities all provide services to identify sub-
4 surface lines on construction sites. Upon request, utilities staff will come to the site to delineate utility lines.



For redevelopment or retrofit projects, and even some new development projects, tapping into existing drainage infrastructure may be a good cost-savings approach. Runoff capture measures could be connected to or built around existing drain inlets, grading, surface conveyance (e.g., valley gutters), and subsurface conveyance piping to avoid costs associated with excavation and materials.

Figure 2-6. Tying a Bioretention Planter into Existing Drainage Infrastructure

16

17 2.2.8 Vegetation Plan

18 A vegetation plan must include specifications for trees and/or plants, soils, and mulch or other ground cover.
19 As part of the design process, SCMs with surface vegetation should follow existing guidance in the selection
20 of the types and locations for plants. Important considerations include water needs and irrigation
21 requirements, sun exposure, capacity for surviving saturated soils in SCMs such as rain gardens, and
22 weeding and upkeep requirements. SCMs with slopes and vegetation have at minimum two separate zones
23 of soil moisture: dry and seasonally wet or inundated.

24 A number of resources exist that provide guidance in selecting and siting plants within green infrastructure.
25 For instance, the LID handbook developed by the County of San Diego (County of San Diego 2014) and
26 available to San Diego County School Districts with stormwater programs includes an appendix with
27 detailed, species-specific information on plant water needs, sun requirements, climate zones, and, uniquely,
28 ideal locations within SCM landscapes where inundation varies. Some plants, such as Pacific wax myrtle
29 or California rose, are suitable for areas of sustained inundation (up to 48 hours) during events along with
30 longer term wet soils, while others such as toyon do better in areas of SCMs that experience more drying,
31 such as the upper slope of a raingarden. Similar considerations should govern the species of trees that are
32 chosen for planting. Smaller trees may establish faster and be hardier, easing landscaping and maintenance
33 needs. Most contemporary landscape guidance documents emphasize the use of native plants for their
34 drought adaptive traits and contributions to local habitat such as supporting pollinators.

35 Even if native plants are planted in a rain garden or other feature that sounds quite wet, in California's
36 seasonal climate, plants located in SCMs may need seasonal irrigation, especially when not protected by
37 tree canopy cover, as well as during vegetation establishment. This is especially true in the Central Valley
38 and many parts of inland Southern California. Irrigation systems should be installed and calibrated during
39 construction, and maintained over time similar to irrigation in other landscaping features.

40 In regions of the state with hot summer months, new plantings are best done in the fall or early winter to
41 provide plants time to establish root systems that are critical for drought tolerance. Most newly-planted
42 vegetation, even native species, benefit from watering during the first 1–2 months as they acclimate and
43 establish root systems. However, new plantings may also be susceptible to inundation from storm events in
44 SCMs that pool water for up to 48 hours for later infiltration. In those areas, early fall or late spring planting
45 supplemented by additional irrigation may be beneficial.

1 2.2.9 Safety and Permitting

2 Safety considerations must be included in SCM designs. For instance, SCMs with depressed planting areas
3 are typically designed to comply with municipal codes that reduce trip hazards. School planning
4 requirements have specific code stipulations that specify that a drop of more than 4 inches from a sidewalk
5 requires additional safety installations such as a curb. Design features such as curb cutouts may feed rain
6 gardens, swales, and other structures that promote temporary ponding while meeting code requirements.

7 For some types of SCMs with surface or sub-surface features such as a constructed wetland or infiltration
8 gallery, enclosures may be necessary to promote both safety and security. Designs should incorporate
9 considerations for ease of access, as some facilities may require regular inspections. Fences or other
10 enclosures may also be required by school building codes for areas with standing or open waters. The
11 California Division of the State Architect (DSA) provides information on requirements for enclosures
12 related to various SCMs.

13 Projects will require several types of permits. All projects in California that propose new development and
14 structures are subject to a review of codes and regulations from the California Environmental Quality Act
15 (CEQA). The requirements, identified in California Code of Regulations, Chapter 3 of Title 14, stipulate
16 guidelines for performing an Environmental Impact Report (EIR) for projects before construction. A
17 certified environmental planner will review the project and determine EIR requirements. Local and state
18 agencies are subject to CEQA review. The California Natural Resources Agency provides introductory
19 material for understanding basic guidelines and procedures related to CEQA requirements
20 (<http://resources.ca.gov/ceqa/>).

21 For any construction project that disturbs more than one acre of soil, approval for a Construction General
22 Permit (CGP) from the State Water Board is required to mitigate the effects of construction on runoff (State
23 Water Board 2018b). To fulfill the requirements, a Stormwater Pollution Prevention Plan (SWPPP) must
24 be developed that outlines measures to be taken for preventing debris, trash, and dirt from entering runoff.
25 The plan must be developed by a Qualified SWPPP Developer (QSD). More information in QSD
26 certification and a lookup tool to find QSDs is available at [https://www.owp.csus.edu/stormwater-
27 training/cgp/](https://www.owp.csus.edu/stormwater-training/cgp/).

28 Plans meeting certain minimum thresholds for scope and cost must also be reviewed by DSA. These
29 considerations are reviewed in Section 3.0.

30 2.2.10 Operations and Maintenance Needs

31 Operations and maintenance needs should be considered in designs. Accessibility for maintenance can be
32 improved through site designs and orientations. Operations and maintenance considerations and
33 requirements are discussed in detail in Section 4.0.

34 2.2.11 Small-Scale Landscape Features

35 The design considerations described above apply to projects implemented to comply with permit
36 requirements. However, some SDMs and SCMs can be implemented as small-scale landscape features
37 intended not necessarily to meet permit requirements, but as part of general efforts in green infrastructure
38 and sustainability. Such measures include:

- 39 • Water wise vegetation and irrigation—using low-water plants, especially native plants, can help
40 reduce the water needs of revamped landscapes that promote more infiltration. California’s Model
41 Water Efficient Landscape Ordinance (MWELO, CBSC 2014) is a good resource as it specifies
42 design, installation, and maintenance practices for certain sized landscapes, with the intent of
43 meeting an irrigation water budget that is based on landscaped area and climatological parameters.
- 44 • Curb cuts—these features allow runoff to flow from sidewalks or roads into swales and other
45 infiltrating areas.

- 1 • Disconnected downspouts—disconnected downspouts are roof drains that direct runoff to cisterns,
2 rain barrels, porous pavement or vegetated SCMs in lieu of discharging to grey infrastructure.
 - 3 • Rain gardens—Rain gardens are depressed landscapes that capture runoff and allow it to pond and
4 slowly infiltrate over time. Rain gardens are a simplified version of a bioretention planter, having
5 limited infrastructure (e.g., no underdrain, overflow riser, or gravel storage).
- 6 Many online tools and guidebooks exist for such features. The requirements for design and construction are
7 often quite accessible, making them excellent candidates for low-cost features that can include educational
8 opportunities for schools, such as engaging students in project designs or construction.

9 **2.3 Planning Activities**

10 Planning activities are essential to implementing a project that meets its intended objectives and is sensitive
11 to cost and other feasibility constraints. For purposes of this document, planning activities have been broken
12 out into the four categories: 1) Preliminary Planning Activities; 2) Development of Project Concept; 3)
13 Coordination with School Activities; and 4) Implementation Planning.

14 The Council for Watershed Health, as part of the State Water Board’s Drought Response Outreach Program
15 for Schools (DROPS), developed a resource for school administrators and other practitioners interested in
16 having SCMs installed on school properties: Guidance for Design and Construction of Vegetated Low
17 Impact Development Projects (CWH 2016). In addition to design and construction guidance, the document
18 provides recommendations for project planning. The DROPS guidance is included as Appendix C of this
19 document, for ease of reference, and the reader is directed to this appendix for recommendations on
20 preliminary planning activities such as establishing a project team, reviewing existing information, and
21 selecting the performance design type. Planning activities related to development of the project concept,
22 coordination with school activities, and implementation planning are discussed in the following
23 subsections. Planning activities and typical planning tasks are listed in Table 2-6.

24 **Table 2-6. Planning Activities**

Planning Activities	Discussion Location
Preliminary Planning Activities	Appendix C*
<ul style="list-style-type: none"> • Establish project team • Review existing information • Select the performance design type 	
Development of Project Concept	Section 2.3.1
<ul style="list-style-type: none"> • Estimate existing metrics • Quantify desired performance • Conduct preliminary sizing • Identify long term maintenance needs • Document final concept 	
Coordination with School Activities	Section 2.3.2
<ul style="list-style-type: none"> • Incorporate runoff management into CIP planning • Evaluate traffic routing • Coordinate construction staging 	
Implementation Planning	Section 2.3.3
<ul style="list-style-type: none"> • Identify reporting requirements • Secure funding • Identify permitting requirements • Develop plan for vegetation establishment and maintenance • Develop plan for waste disposal • Develop monitoring plan • Document final plan 	

25 * DROPS Guidance (CWH 2016)

1 **2.3.1 Development of Project Concept**

2 The steps below describe the process for developing an appropriate project concept, which will be later
3 carried forward into the design process.

4 *Estimate Existing Metrics*

5 The first step in developing the SCM project concept is to estimate the runoff volumes and flow rates that
6 are to be managed. The school’s topography should be assessed to evaluate surface drainage, to identify
7 topographic high and low points, and to identify the presence of steep slopes that qualify as hillside
8 locations. All these have an impact on what type of SCM will be most beneficial for a given project site.
9 Runoff infiltration is more effective on level or gently sloping sites. On hillsides, infiltrated runoff may
10 daylight a short distance down the slope, which could cause slope instability depending on the soil or
11 geologic conditions or result in nuisance seepage. The analysis should also evaluate the pollutant types and
12 concentrations that will be expected at the project site. This will help inform selection of SCMs.

13 *Quantify Desired Performance*

14 The next step in project concept development is to establish the desired performance of the SCM in terms
15 of both the flow reduction and pollutant reduction. This analysis should consider the area available, funding
16 constraints, site hydrology, and the environmental threat of discharged runoff. In addition, human health
17 concerns should be prioritized, particularly with regards to vector control issues arising from the addition
18 of standing water on site. Site constraints such as endangered species habitat, protected vegetation, and
19 archaeological resources should be considered in site selection. Opportunities for site selection might
20 include low areas, oddly configured areas, or otherwise unbuildable locations.

21 *Conduct Preliminary Sizing*

22 While the design process determines the final sizing and dimensions of the SCM project, it is generally
23 necessary to determine a rough estimate of the dimensions of the project elements during the planning
24 process. This preliminary sizing provides an estimate of the area of the project, i.e., the project footprint,
25 and the dimensions of project elements. This information is required to perform planning tasks such as
26 permitting, project location determination, traffic routing, and design type selection. The design methods
27 presented in Section 2.4 can be used for preliminary sizing, but with a less rigorous estimation of the
28 variables. Alternatively, the project manager can estimate the preliminary size based on previous experience
29 with similar projects or general knowledge of SCM project performance.

30 *Identify Long-Term Maintenance Needs*

31 “Design with maintenance in mind” is a valuable strategy for managing costs and feasibility of a project.
32 DeepRoot Green Infrastructure, a San Francisco-based company, posted an insightful blog breaking down
33 maintenance aspects to be considered during project design and planning, as summarized in Table 2-7
34 (DeepRoot 2018). In many cases, incorporating features that lessen long-term maintenance efforts and costs
35 may be well worth any additional capital cost investments.

36 Maintenance agreements should be developed between the SCM owner and the group in charge of
37 maintenance to designate the parties responsible for each activity. A copy of the operations and maintenance
38 plan should be included in the agreement. See Section 4.0 for information regarding maintenance activities
39 and documented plans

1 **Table 2-7. Design with Maintenance in Mind**

Maintenance Considerations
<p>Funding: “The most important first step is to establish a maintenance budget that is tailored to the specific BMPs that need to be maintained. There are resources available that outline the level and intensity of maintenance required for various installations. Communities that have working GI [green infrastructure] systems can also be a valued resource with a budget set to identify long term sources of funding like a stormwater utility fund or a local improvement district. The source of funding for labor, equipment, and materials should be in place prior to selecting and designing a GI system. Failure to establish funding sources can result in failed systems with costly and sometimes dangerous impacts.”</p>
<p>Equipment: “Designers should verify early in the design process what equipment is available for the care of infrastructure systems. This can include commonly-owned equipment from lawn mowers and power washers to specialty items such as weed burners or vacuum sweepers. Designers should not include types of facilities for which proper maintenance equipment is not or will not be available. Additionally, designers should strive to design systems that “fit” the equipment. A simple example of this approach can be found in the design of a roadway curb cut. A roadway curb cut is a depression in a roadside curb that allows for stormwater to flow from the roadway pavement surface, across the top of the depressed curb, and into an adjacent landscaped zone or bioretention facility. Curb cuts come in all shapes and sizes and designers must consider surface conditions, flow rates, and slopes. By also considering O&M, a designer may elect to widen the opening to fit a shovel or shape the curb to permit effective street sweeping. By speaking with maintenance personnel and familiarizing themselves with equipment, engineers can design more cost-effective GI solutions.”</p>
<p>Materials: “The availability of appropriate materials will have a significant impact on the function and lifecycle of GI facilities. Maintenance protocols will include the repair and replacement of materials impacted by utility cuts, damage, die-off, etc., so designers should verify early in the design process the material sources available for the construction and care of infrastructure systems. These materials can include familiar supplies like bark mulch or specialty materials like bioretention soil or pervious concrete. Establishing material availability will ensure that maintenance personnel can perform their tasks to keep stormwater facilities in top shape.”</p>
<p>Appropriate Staff: “GI facilities perform multiple functions beyond those related to simply stormwater. These include serving as a landscaped buffer, a habitat, a transportation surface, a roof surface, or even a play or educational feature. Where traditional maintenance functions have included street sweeping by the roadway crews, catch basin cleaning by utility personnel, and planting maintenance by landscape crews, GI systems can overlap traditional trades. Determine early on which personnel have the authority and capability to maintain the proposed GI. There may be a need to hire additional staff in order to meet maintenance needs. This can include seasonal staff during the spring growing season or in the fall when leaf debris increases.”</p>
<p>Aesthetic vs Function: “When selecting GI facilities, designers must establish with owners the desired aesthetic and discuss the level of effort and maintenance protocol to maintain that aesthetic. Owners should be made aware of what the facility will look like when mature and what level of maintenance effort will be required to keep the facility looking that way. Part of maintenance protocols includes establishing a level of effort. This should be done with the owner early in the project as part of the vetting process to ensure that there are sufficient staff and funding.”</p>

2 (DeepRoot 2018)

3 *Document Final Concept*

4 The development of the SCM project concept is an iterative process. As information is developed and costs
 5 are evaluated throughout the planning period, the concept may be adjusted to meet project constraints.
 6 Stakeholder input should be gathered during the planning period to adjust and focus the concept. The final
 7 concept should be documented, along with the rationale and estimated project cost.

8 **2.3.2 Coordination with School Activities**

9 The activities below summarize coordination with school activities that should occur when planning for the
 10 SCM project.

1 *Incorporate Runoff Management into CIP Planning*

2 The implementation of SCM projects will likely alter the flow patterns of runoff on the school campus.
3 While most SCM projects will reduce the volume of runoff from the campus (more runoff will be infiltrated,
4 as opposed to discharged to surface water), portions of the campus may experience increased runoff flow
5 if water is diverted towards SCMs. In any case, the school should consider the changes in runoff patterns
6 and possibly put measures in place to manage these changes in flow. Any infrastructure projects needed to
7 manage flow changes should be incorporated into the overall capital improvement plan (CIP) for the school.

8 *Evaluate Traffic Routing*

9 Implementation of SCM projects have the potential to disrupt traffic patterns if the footprint of the project
10 impinges on walkways, bike lanes, roads, or other transportation corridors on the school campus. A plan
11 should be established to ensure that foot, bike, and car traffic loads can be maintained after the SCM project
12 is constructed. This could involve rerouting of traffic or development of alternative routes to maintain traffic
13 flow. If porous pavement is an element of a proposed SCM and the porous pavement is replacing impervious
14 pavement that is used for vehicle traffic, the ability of the porous pavement to manage the previous vehicle
15 traffic load needs to be considered.

16 *Coordinate Construction Staging*

17 The timing of the construction activities should consider both the school schedule and seasonal time of
18 year. It may be less disruptive to students if construction activities occur in the summer or at other times
19 when school is not in session. If the project involves work below grade (e.g., detention basins or bioretention
20 planters), work will be more difficult in the rainy season, when run-on to the construction site must be
21 managed. If the SCM involves planting of vegetation, the planting schedule should be coordinated with the
22 planting season and weather to ensure that plants have an optimal chance for establishing healthy growth.

23 **2.3.3 Implementation Planning**

24 The following considerations relate to planning for project implementation activities.

25 *Identify Reporting Requirements*

26 Reporting requirements are typically driven by the permits and regulatory requirements that applied to the
27 SCM project during project construction. Local and state agencies may require annual reporting of
28 monitoring and operational information. The State Water Resources Control Board (State Water Board)
29 obtains information on runoff projects through their Stormwater Multiple Application and Report Tracking
30 System (SMARTS). This is a platform where dischargers, regulators, and the public can enter, manage, and
31 view storm water data including permit registration documents, compliance, and monitoring data associated
32 with California's Storm Water General Permits. The schools that are required to use this reporting method
33 will be required to log onto the SMARTS system and enter information on SCM projects.

34 *Secure Funding*

35 It is critical that sources of funding for the SCM be identified early on to ensure successful project
36 implementation. Funding must be identified for the initial planning, design, and construction activities as
37 well as for future operation and maintenance (O&M) activities. Establishing funding for ongoing O&M
38 activities is particularly important. A number of SCMs require ongoing maintenance, e.g., maintaining
39 healthy vegetation, removing weeds, excavation of deposited materials in basins, and cleaning out of drains.
40 These activities often require skills outside of the normal work of school maintenance staff. If these O&M
41 tasks are not budgeted for, the value of the initial SCM construction project will be negated, as continuous,
42 on-going O&M is necessary to ensure effective long performance of the SCM. Specific recommendations
43 for O&M of SCMs is provided in Section 4.0 of this document.

1 *Identify Permitting Requirements*

2 Permitting requirements can vary widely depending on the type of SCM project and location within the
3 state. It is important to identify permitting requirements early as the process to obtain applicable permits
4 can be time consuming. In California, some SCM projects will be regulated under the California
5 Environmental Quality Act (CEQA), and so must comply with all applicable CEQA requirements. Under
6 CEQA, projects are subject to review for any adverse impacts the projects may have on the environment,
7 including those impacts from runoff discharges. The CEQA compliance process begins with the preparation
8 of an Initial Study and Checklist. If no significant effect upon the environment is found, a Negative
9 Declaration will be issued for the project. If mitigation measures are needed, a Mitigated Negative
10 Declaration (MND) is issued for the project, or an Environmental Impact Report (EIR) may be required.
11 Additional permitting requirements could include zone variances, conditional use permits,
12 planning permits, building permits, and grading permits.

13 In addition to these activities, project planners should also be aware of requirements of Section 404 of the
14 Clean Water Act and California’s Porter Cologne Water Quality Control Act, which protect wetlands from
15 development. Actively managed runoff detention facilities, small and large, are generally not subject to
16 these development and permitting requirements, as they are not naturally-occurring wetlands. To qualify
17 for exemptions, they must be actively managed with record-keeping detailing regular trash removal,
18 inspections, erosion control, and mowing and weeding. One exception is if sites contain endangered species,
19 which should be assessed during the planning and design phase. In these cases, much stricter management
20 and protection requirements would apply to the site (WRA 2015).

21 *Develop Plan for Vegetation Establishment and Maintenance*

22 A number of SDMs and SCMs (e.g., tree planting, bioswales, bioretention planters, and wetlands) involve
23 the establishment and maintenance of vegetation. Maintaining the health of this vegetation throughout the
24 life of the SCM is essential for adequate performance of the SCM. Upfront planning should occur to ensure
25 both the successful establishment of the vegetation as well as the long-term maintenance of the vegetation.
26 Resources must be identified up front so that both these processes are successful. Resources include both
27 the identification of the staff responsible for the establishment and maintenance of vegetation, as well as a
28 demonstrated commitment of these staff, and access to water and nutrients to ensure plant establishment
29 and health.

30 *Develop Plan for Waste Disposal*

31 Installation and maintenance of some SCMs have the potential to generate waste materials for which
32 disposal procedures must be developed. For example, plant material must be periodically removed from
33 some SCMs, such as biostrips, bioswales, and bioretention planters. Additionally, dry wells, infiltration
34 basins, and detention basins must be periodically cleaned of soils and settled solids. Grates and drains must
35 be cleaned of debris and material that can impact optimum performance. These waste materials will
36 generally be inert, non-hazardous waste materials, but plans should be put in place to characterize any waste
37 streams that could possibly be defined as hazardous under California regulations. Hazardous wastes require
38 more stringent storage and disposal procedures that must be followed to maintain compliance with these
39 laws. A plan for waste disposal should be put in place before SCM construction.

40 *Develop Monitoring Plan*

41 Once the SCM is constructed, monitoring activities must be performed both to assess SCM performance
42 and to ensure any permit monitoring requirements are met. This monitoring can take the form of visual
43 inspections, runoff sampling, flow measurements, and assessments of operational performance. These
44 monitoring activities must be planned for before SCM operation. For more complex operations, a
45 monitoring plan can be prepared and template monitoring forms developed. Staff to perform the monitoring
46 must be identified and procedures documented to record and analyze monitoring results.

1 *Document Final Plan*

2 For simpler projects with fewer stakeholders involved and fewer planning tasks, the planning activities
 3 discussed above can be documented through informal communication amongst the project team. For more
 4 complex projects, it may be useful to prepare a written document describing all planning activities. This
 5 written report, which could be entitled a “Feasibility Study” or “Project Planning Report” provides the
 6 overall identification and coordination strategy of planning tasks. This approach will also inform project
 7 stakeholders of all planning activities so that they can provide input and understand all planning elements.
 8 The documented plan will identify an overall approach to managing and scheduling planning tasks to ensure
 9 efficient management of planning tasks and identification of critical paths. The plan also provides written
 10 documentation of project decisions and a record of actions that may be useful for development of other
 11 SCM projects.

12 **2.4 Design Methods**

13 The primary objective for the runoff capture devices featured in this document is to improve water quality.
 14 In regards to design, this is accomplished by retaining and/or treating a specified runoff volume or flow
 15 rate to reduce pollutant discharge as well as matching preconstruction flow rates to reduce
 16 hydromodification impacts. The following subsections summarize the methods typically used for retaining
 17 and treating runoff and reducing hydromodification. Resources for detailed design standards that have been
 18 developed throughout California are also provided.

19 The Council for Watershed Health’s DROPS guidance (CWH 2016), previously mentioned in Section 2.3,
 20 serves as an excellent resource for design guidance, with topics ranging from selection and siting, to plant
 21 selection, to considering pedestrian walkways that preserve newly implemented SCMs. It also has an
 22 extensive appendix with pictures of good design practices, as well as poorly implemented SCMs. This
 23 guidance appears in Appendix C for convenient reference. The DROPS guidance includes a discussion on
 24 sizing aspects of design, focusing on a simple and appropriate volumetric design storm method. There are,
 25 however, other methods allowed by the Phase II permit as well as other methods used by Phase I permittees.
 26 To supplement the guidance provided by DROPS, the subsections below summarize the following topics
 27 related to sizing and other design approaches: retention and treatment design, hydromodification design,
 28 and existing design standards. Particular topics are listed in Table 2-8.

29 **Table 2-8. Design Topics**

Design Topics	Discussion Location
Retention and treatment design	Section 2.4.1
Hydromodification design	Section 2.4.2
Existing design standards	Section 2.4.3
Ensuring runoff can enter and exit the project	Appendix C*
Protecting adjacent structures from runoff intrusion	Appendix C*
Using ponding depth and check dams to enhance infiltration	Appendix C*
Using appropriate plants and landscaping materials	Appendix C*
Determining the irrigation approach	Appendix C*
Avoiding sediment and erosion problems	Appendix C*
Considering pedestrian circulation and use	Appendix C*

30 * DROPS Guidance (CWH 2016)

31 **2.4.1 Retention and Treatment Design**

32 Retention and treatment design evaluates the size devices need to be to prevent or reduce pollutant
 33 discharge, while recognizing cost and other feasibility limitations. To balance water quality and costs,
 34 practitioners have generally accepted a handful of sizing methods, which fall into either volume-based or
 35 flow-based categories. These are described in the following subsections.

1 *Volumetric Design Storm Method*

2 The volumetric design storm method is an algebraic water balance in which the device must be able to
3 capture the volume of runoff generated from a specific rain depth that falls onto a specific area. The depth
4 is approximated by ranking several years of 24-hour rainfall data and calculating the depth at which a certain
5 percent of the storms are smaller. The 85th percentile is a common a rule of thumb based on research
6 showing that more frequent, smaller storms have the greatest amount of pollutants. The design storm depth
7 is multiplied by the drainage area and a runoff coefficient, the latter of which represents a fraction of the
8 rainfall that becomes runoff (often 0.9 for impervious surfaces). The storage within the SCM—including
9 within the void space of the media, ponding zone, or open space—must be large enough to hold this design
10 storm volume.

11 *Volumetric Percent Capture Method*

12 The volumetric percent capture method models many rain events and the resulting runoff from a drainage
13 area, as well as the infiltration, evapotranspiration, storage, and discharge from runoff management devices.
14 The models use many years of historic rainfall and evaporation data (often in hourly time-steps), runoff
15 coefficients appropriate for the drainage area land cover (representing the fraction of rainfall that becomes
16 runoff), on-site soil properties (for infiltration estimates), and capture device characteristics such as depths
17 and media porosities to calculate and record volumes of runoff that is evapotranspired, infiltrated, and
18 discharged from SCMs across each time step. The cumulative volume is then divided by the total simulation
19 period to determine an annual average volume. This annual average volume is targeted as a specified
20 percent of the total annual average volume of runoff generated. A common target based on the idea of a
21 point-of-diminishing returns at which the costs for capturing larger volumes begins to increase is 80%.

22 *Baseline Bioretention Method*

23 For the baseline bioretention method, the size and other characteristics of a bioretention planter are pre-
24 established without regard to local precipitation data. A common example is a planter that is 4% of the
25 drainage area, with 18 inches of bioretention soil mix, 12 inches of gravel storage, an elevated underdrain,
26 and other specified components. These standards are based on research indicating that such designs result
27 in roughly 80% capture of the runoff generated, and is therefore a simplification of the percent capture
28 method.

29 *Flow-Based Method*

30 The flow-based method sizes an SCM to retain and treat the flow of runoff produced from a rain event of a
31 specified intensity. Common intensities are 0.02 inches per hour or 2 times the 85th percentile rainfall
32 intensity based on historic rainfall data.

33 2.4.2 Hydromodification Design

34 Hydromodification design is intended to minimize impacts from higher runoff volumes and flow rates. The
35 objective is to closely match post-construction flow rate discharge to that which occurred pre-construction.
36 For this design, models are run to simulate pre-and post-construction flow rates for a specified return
37 interval such as the 2-yr or 10-yr 24-hour storm; it is generally accepted that the greatest effects of
38 hydromodification occur from these (or between these) recurrence intervals. Other methods are more
39 sophisticated, using statistical analysis to evaluate probability of exceedance for the post-construction
40 condition.

41 2.4.3 Existing Design Standards

42 Many municipalities throughout California have been subject to MS4 permit requirements for several years,
43 and so have already established design standards for preventing and minimizing runoff. The standards
44 provide specifications for the technical aspects of runoff management, including types of materials to be
45 used; numerical retention, treatment, and hydromodification design criteria and tools; and required

1 maintenance activities. These standards were developed with specific regional interests in mind, and can
 2 serve as resources for design specifications for schools in the interest of regional sustainability and
 3 consistency. Appendix D lists MS4 permittees and their design manuals. The Phase II LID Sizing Tool
 4 (OWP 2018) includes a map of school properties and MS4 permittee boundaries to assist in identifying
 5 design standards that may be useful for schools (based on proximity).

6 **2.5 Construction Considerations**

7 Activities required for SCM installation include those typical for most construction projects: staging,
 8 surface and infrastructure preparation, excavation, infrastructure placement, regrading, planting and
 9 vegetation establishment. The following subsections highlight topics related to construction of SCMs on
 10 school properties. The reader is also referred to the Guidance for Design and Construction of Vegetated
 11 Low Impact Development Projects (CWH 2016, included as Appendix C of this document) developed for
 12 the State Water Board’s DROPS, which provides additional suggestions, as listed in Table 2-9.

13 **Table 2-9. Construction Considerations**

Construction Considerations	Discussion Location
Construction general permit compliance	Section 2.5.1
Scheduling	Section 2.5.2
Nuances of SCM construction	Section 2.5.3
SCM specific considerations	Section 2.5.4
Reviewing the project design with the construction team	Appendix C*
Preparing for different construction techniques and material requirements	Appendix C*
Making sure proper protections are in place and checking the native soil condition	Appendix C*
Conducting excavation, placing materials, and setting elevations	Appendix C*
Completing construction	Appendix C*

14 * *DROPS Guidance (CWH 2016)*

15 **2.5.1 Construction General Permit**

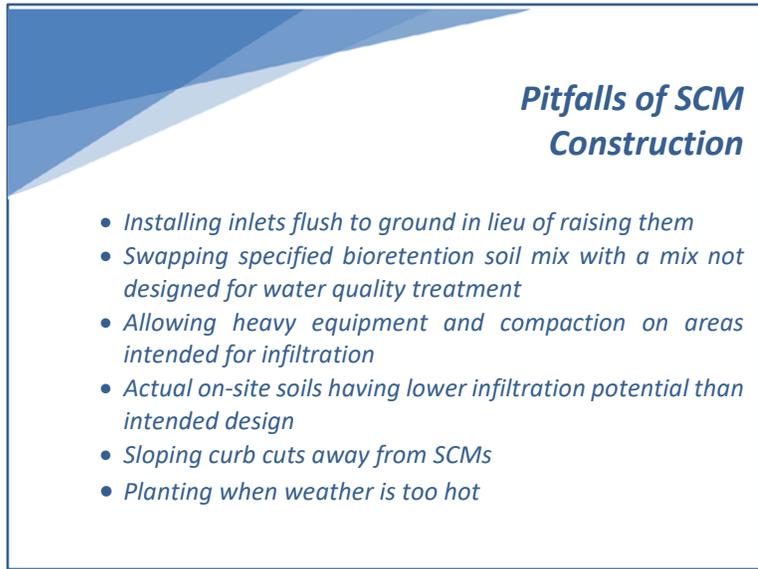
16 Construction activities that disturb a specified area of land (i.e., clearing, grading, excavating, and
 17 stockpiling—including installation of structural capture practices) are subject to requirements in
 18 California’s General Permit for Discharges of Storm Water Associated with Construction Activity. The
 19 requirements include development and implementation of a Storm Water Pollution Prevention Plan
 20 (SWPPP). The SWPPP must be created by a Qualified SWPPP Developer (QSD) and implemented by a
 21 Qualified SWPPP Practitioner (QSP). The SWPPP must include potential pollutant sources; pollution
 22 prevention practices; inspections, maintenance, and repair of pollution prevention equipment; spill
 23 response; and other elements. The State Water Board’s construction general permit webpage provides
 24 specific information.

25 **2.5.2 Scheduling**

26 As cornerstones of communities, schools are busy places that often host activities during non-classroom
 27 hours, such as after-school camps, scout meetings, parent-teacher conferences, festivals, or recreational
 28 soccer games. Scheduling when and where various construction activities can occur so as to minimize
 29 activity disruptions can be challenging. For some schools, summer may be an ideal time for construction if
 30 school is not in session, although the long, dry summers typical of much of California can be difficult for
 31 plant establishment, even if irrigation is provided. These examples demonstrate that sequencing and staging
 32 of construction activities should be considered during the planning stages of the project and confirmed
 33 during design and at the start of construction.

1 **2.5.3 Nuances of SCM Construction**

2 Compared to conventional drainage
3 infrastructure, the runoff management
4 practices featured in this document
5 focus on capture, retention, and
6 treatment of small storms. This is a
7 relatively new concept to many
8 contractors and developers. The Central
9 Coast LID Initiative developed a useful
10 and concise Technical Assistance
11 Memo (TAM) that informs
12 practitioners on the nuances of LID
13 implementation. The pointers in the
14 TAM are directly applicable to the
15 runoff practices covered in this
16 document, such as avoiding compaction
17 of soils to allow runoff to infiltrate. A
18 copy of the TAM is provided as
19 Appendix E of this document.



Pitfalls of SCM Construction

- *Installing inlets flush to ground in lieu of raising them*
- *Swapping specified bioretention soil mix with a mix not designed for water quality treatment*
- *Allowing heavy equipment and compaction on areas intended for infiltration*
- *Actual on-site soils having lower infiltration potential than intended design*
- *Sloping curb cuts away from SCMs*
- *Planting when weather is too hot*

20 **2.5.4 SCM Specific Considerations**

21 The factsheets in Appendix B note construction considerations specific to each SCM. Examples include:

- Following proper confined space entry practices
- Conducting leak detection
- Preventing sediment from entering SCM
- Scheduling vegetation establishment to minimize irrigation needs and plant loss/damage
- Mitigating plant damage
- Field verifying soil characteristics
- Following manufacturer guidelines

29 **2.6 Costs**

30 While runoff prevention and capture practices have numerous benefits, there is a monetary expense, as
31 indicated by the extensive discussion on planning, design, and construction activities provided above.
32 Beyond those costs, materials, labor, and fees required for installing and maintaining the devices need to
33 be accounted for to ensure the desired benefits are achieved. Planning, design, capital, and maintenance
34 costs for runoff management practices vary according to region, types of practices, design features, and
35 industry demand.

36 **2.6.1 Cost Resources**

37 Cost estimates can be definitive based on final or near-final design specifications or an order-of-magnitude
38 level needed during the planning stage to secure project funding. Estimates will also need to include a
39 contingency amount intended to account for unknown occurrences such as increased labor or materials rates
40 or unexpected field conditions requiring design alternations.

41 There is a variety of literature summarizing costs for various types of runoff management projects. Table
42 2-10 lists several and Appendix F provides an annotation of each.

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1 **Table 2-10. Resources for Developing Costs of Runoff Management Projects**

Resource	Type of Cost		SCMs Evaluated	Cost Information Type	Associated References
	Capital	O&M			
USEPA National Stormwater Calculator ¹	X	X	<ul style="list-style-type: none"> • Downspout disconnect • Rain Barrel/Cistern • Bioretention/Rain Garden • Green Roof • Street Planter • Infiltration Basin • Porous Pavement 	<ul style="list-style-type: none"> • Regression Equations • Software Application 	<ul style="list-style-type: none"> • Rossman and Bernagros (2014) • Clary and Piza (2017)
University of Minnesota/Weiss BMP Cost Estimation Algorithm ¹	X	X	<ul style="list-style-type: none"> • Detention Basin • Wet Basin • Sand Filter • Constructed Wetland • Bioretention/Rain Garden • Infiltration Trench 	<ul style="list-style-type: none"> • Literature Review • Regression Equations 	<ul style="list-style-type: none"> • Weiss et al. (2007) • EPA (1999) • Clary and Piza (2017)
University of New Hampshire Maintenance Expenditure Study ¹		X	<ul style="list-style-type: none"> • Wet/Dry Pond • Swale • Bioretention/Rain Garden • Sand Filter • Subsurface Wetland • Porous Pavement 	<ul style="list-style-type: none"> • Physical models at field facility 	<ul style="list-style-type: none"> • Houle et al. (2013) • Clary and Piza (2017)
WE&RF-AWWA-UKWIR Whole-Life Costs Tool ¹	X	X	<ul style="list-style-type: none"> • Retention Pond • Detention Basin • Vegetated Swale • Bioretention/Rain Garden • Porous Pavement • Green Roof • Infiltration Practices 	<ul style="list-style-type: none"> • Surveys/Site Visits • Spreadsheet Tool 	<ul style="list-style-type: none"> • Andrews and Lampe (2005) • Clary and Piza (2017)
The National Cooperative Research Program (NCHRP) Whole-Life Cost Models ¹		X	<ul style="list-style-type: none"> • Swale • Bioretention 	<ul style="list-style-type: none"> • Literature Review • Surveys 	<ul style="list-style-type: none"> • Taylor (2014)

School CAPTURE Guidance– Draft

Resource	Type of Cost		SCMs Evaluated	Cost Information Type	Associated References
	Capital	O&M			
ASCE EWRI Survey of BMP O&M Costs ¹	X	X	<ul style="list-style-type: none"> • Permeable Pavement • Bioretention/Rain Garden • Infiltration Basins/Trench • Rainwater Harvesting 	<ul style="list-style-type: none"> • National Survey • Tabular Data Tool 	<ul style="list-style-type: none"> • EPA (1999) • Clary and Piza (2017)
Urban Drainage and Flood Control District’s BMP-REALCOST Tool ¹	X	X	<ul style="list-style-type: none"> • Detention Basin • Retention Pond • Constructed Wetland • Bioretention • Permeable Concrete Paver • Sand Filter Basin 	<ul style="list-style-type: none"> • Informational Interviews • Engineering Judgment • Spreadsheet Tool 	<ul style="list-style-type: none"> • Clary and Piza (2017) • Urban Drainage and Flood Control District (2018)
Wossink and Hunt (2003) Empirical Cost Evaluation of SCMs in North Carolina	X	X	<ul style="list-style-type: none"> • Stormwater Wetlands • Wet Pond • Sand Filter • Bioretention 	<ul style="list-style-type: none"> • Phone Surveys • Site Contacts • Regression Equations 	<ul style="list-style-type: none"> • Wossink and Hunt (2003) • Clary and Piza (2017)
USEPA Water Financing Clearinghouse LID and GI Case Study Inventory	X	X	<ul style="list-style-type: none"> • Varies by Study 	<ul style="list-style-type: none"> • Varies by Study 	<ul style="list-style-type: none"> • EPA (2013)
Green Values National (GVN) Stormwater Management Calculator	X	X	<ul style="list-style-type: none"> • Green Roof • Disconnect Downspout • Cisterns/Rain Barrel • Swale • Vegetated Filter Strip 	<ul style="list-style-type: none"> • Literature Review • Regression Equations • Online Assessment Tool 	<ul style="list-style-type: none"> • Center for Neighborhood Technology (2009)
SCM Databases for Generating Capital and O&M Cost Equations	X	X	<ul style="list-style-type: none"> • Bioretention • Dry Pond/Detention Basin • Bio-Filtration • Infiltration Basin • Infiltration Trench • Porous Pavement • Sand Filter • Gravel Wetland System 	<ul style="list-style-type: none"> • Databases • Regression Equations • Tabular Data Tool 	<ul style="list-style-type: none"> • Urbonas (2002) • Brown and Schueler (1997) • SWRPC (1991) • Torno (1984) • Knight et al. (1994) • RS Means Company (2018)

1 ¹Resource summarized in ASCE EWRI 2017

1 **2.6.2 Balancing Capital and Maintenance Costs**

2 The “design with maintenance in mind” concepts presented in Section 2.3.1 can support feasibility and help
 3 manage costs of SCM O&M activities. As discussed, during the planning and design stages, alternative
 4 project details should be evaluated in the interest of minimizing maintenance and repair costs. Given the
 5 ongoing limitations of funding for schools, investing in higher, upfront costs for capital infrastructure and
 6 features that may reduce the maintenance burden may be more cost-effective over the life of the SCM.

7 **2.6.3 Cost-Benefit Considerations**

8 The SDMs and SCMs presented in this document, as a subset of green infrastructure practices, are often
 9 claimed to be cost-effective with lots of opportunity for savings. A number of studies comparing the costs
 10 of green and grey infrastructure were tallied by USEPA. The studies and USEPA’s descriptions of them
 11 are provide in Table 2-11.

12 **Table 2-11. Studies Comparing Costs of Green and Grey Infrastructure (USEPA 2018)**

Cost Analyses
Low Impact Design vs. Conventional Development *
<i>“This report compares the construction costs of conventional and low impact development (LID) approaches for nine subdivisions in the United States and Auckland, New Zealand.”</i>
Pembroke Woods: Lessons Learned in the Design and Construction of an LID *
<i>“This case study of a 43-acre residential subdivision in Frederick County, Maryland, documents the cost savings achieved by adopting a green infrastructure approach. Cost savings were realized by:</i>
<ul style="list-style-type: none"> • <i>Eliminating the need for stormwater management ponds;</i> • <i>Reducing the extent of clearing, grubbing, and paving; and</i> • <i>Adding two additional lots.”</i>
Changing Cost Perceptions: An Analysis of Conservation Development *
<i>“This report prepared for the Illinois Conservation Foundation and Chicago Wilderness compares the stormwater management costs of conservation development with those of conventional development. It defines conservation development as an approach that “addresses stormwater on-site by distributing water across the landscape.”</i>
Low Impact Development at the Local Level: Developers’ Experiences and City and County Support *
<i>“This report by ECONorthwest focuses on two aspects of LID adoption at the local level: the experiences that developers have had with LID, and actions that local jurisdictions can take to increase LID use.”</i>
Forging the Link, Chapter 3: Economics and LID *
<i>“This report by the University of New Hampshire Stormwater Center documents case studies demonstrating how adopting a green infrastructure approach can lead to more cost-effective site designs and stormwater management systems.”</i>
Reducing Stormwater Costs through Low Impact Development (LID) Strategies and Practices*
<i>“This EPA report summarizes 17 case studies of developments that include LID practices and compares project costs to typical costs for conventional development.”</i>
The Economics of Low Impact Stormwater Management in Practice—Glencourt Place*
<i>“This paper compares the life cycle costs of a green infrastructure approach with those of a conventional approach to a retrofit of a residential subdivision.”</i>

13 * Documents and references available at USEPA 2018.

14 However, evaluating costs alone do not fully represent their economic feasibility or potential. Cost analyses
 15 alone “... ignore the differences in performance between green infrastructure and gray infrastructure. As a
 16 result, they provide an incomplete basis for decision-making,” according to the USEPA (2018). As an
 17 alternative, cost-benefit analysis “...provides a more complete basis for decision-making. It considers costs
 18 as well as environmental, social, and public health outcomes of alternative management approaches. The
 19 result is more complete information on the benefits associated with different stormwater control options.”

1 (USEPA 2018). Table 2-12 lists cost-benefit studies cited by USEPA and their descriptions. Table 2-13
 2 lists tools recommended by USEPA for gathering information sufficient to initiate conversations with
 3 stakeholders regarding the benefits and costs of green infrastructure, such as SCMs.

4 **Table 2-12. Studies Evaluating Costs and Benefits of Green Infrastructure (USEPA 2018)**

Cost-Benefit Analyses
<p>The Economic Benefits of Green Infrastructure: A Case Study of Lancaster, PA*</p> <p><i>“This case study estimates the value of several of the cost benefits of Lancaster’s Green Infrastructure Plan. It highlights the importance of including the multiple benefits of green infrastructure in cost-benefit assessments and adding green infrastructure into planned improvement projects.”</i></p>
<p>Case Studies Analyzing the Economic Benefits of LID and Green Infrastructure Programs*</p> <p><i>“This EPA report summarizes 13 economic benefit analyses conducted by public entities across the country to assess the effectiveness of their green infrastructure programs. The case studies represent a range of methodologies, geographic contexts, and municipal program types.”</i></p>
<p>The Economics of Low Impact Development: A Literature Review*</p> <p><i>“This literature review summarizes the benefits of LID, methodologies for assessing the economic impact of LID, and results of more than 50 studies.”</i></p>
<p>NYC Green Infrastructure Plan: A Sustainable Strategy for Clean Waterways*</p> <p><i>“In this plan released by New York City, the modeling results indicate that a combined sewer overflow (CSO) reduction strategy that combines green and gray infrastructure can yield greater reductions in CSO volumes at a lower cost than an all-gray strategy while providing more community benefits.”</i></p>
<p>A Triple Bottom Line Assessment of Traditional and Green Infrastructure Options for Controlling CSO Events in Philadelphia’s Watersheds*</p> <p><i>“This report compares the benefits of a green infrastructure approach to CSO control to the benefits of a traditional tunnel approach. It monetizes a range of environmental, social, and public health benefits.”</i></p>
<p>Fresh Coast Green Solutions: Weaving Milwaukee’s Green & Grey Infrastructure for a Sustainable Future*</p> <p><i>“This presentation by the Milwaukee Metropolitan Sewerage District explains Milwaukee’s goal of achieving zero sewer overflows with combined green and gray systems. It compares capital costs for different green infrastructure measures and provides a detailed summary of the multiple environmental, social, and economic benefits associated with the measures.”</i></p>
<p>Municipal Forest Benefits and Costs in Five US Cities*</p> <p><i>“This article describes the structure, function, and value of street and park tree populations in:</i></p> <ul style="list-style-type: none"> • Fort Collins, Colorado; • Cheyenne, Wyoming; • Bismarck, North Dakota; • Berkeley, California; and • Glendale, Arizona. <p><i>Although these cities spent \$13 to \$65 annually per tree, benefits ranged from \$31 to \$89 per tree. For every dollar invested in management, benefits returned annually ranged from \$1.37 to \$3.09.”</i></p>
<p>Cost Benefit Evaluation of Ecoroofs 2008*</p> <p><i>“This report attempts to quantify the private and public costs and benefits of green roofs—or “ecoroofs”—in Portland, Oregon. Ecoroofs are expected to be an important part of the city’s urban strategy as it grows and density increases in the decades to come.”</i></p>

5 * Documents and references available at USEPA 2018

6

1 **Table 2-13. Tools Evaluating Costs and Benefits of Green Infrastructure (USEPA 2018)**

Cost-Benefit Tools	
Green Infrastructure Opportunities that Arise During Municipal Operations*	
<i>“This report provides approaches that local government officials and municipal program managers in small to midsize communities can use to incorporate green infrastructure components into work they are doing in public spaces. The document presents examples and case studies of how integrating green infrastructure methods can enhance retrofits and maintenance projects and provide other multiple community benefits.”</i>	
The Value of Green Infrastructure: A Guide to Recognizing Its Economic, Environmental, and Social Benefits*	
<i>“This guide describes the steps to quantifying and valuing many of the environmental, social, and public health benefits of green infrastructure. It includes simple, illustrative examples to assist decision-makers, planners, and communities in performing their own calculations.”</i>	
Green Values National Stormwater Management Calculator*	
<i>“This screening-level tool developed by the Center for Neighborhood Technology allows site designers to quickly compare the performance, costs, and benefits of green infrastructure practices to conventional stormwater practices.”</i>	
National Oceanic and Atmospheric Administration's Office of Coastal Management*	
<i>“NOAA's programs and data tools for analyzing costs and benefits of green infrastructure for coastal areas”.</i>	

2 * Tool references available at USEPA 2018

3

1 **3.0 CODES INFLUENCING RUNOFF CAPTURE PRACTICES AT SCHOOLS**

2 **3.1 How Codes Can Impact Runoff Capture**

3 California code, both directly by the legislature as statute or by promulgation by a state agency as regulation,
4 can impact the runoff minimization (SDMs) and runoff capture measures (SCMs).

5 California statutes and regulations impact the placement of vehicle-bearing surfaces. However, they do not
6 always specify that impervious surfaces must be used. These requirements and how they impact SDMs and
7 SCMs are presented in this section, along with a discussion of whether the requirements are a hard barrier
8 to runoff prevention and capture measures or merely a design consideration. This section also recommends
9 improvements or changes to existing requirements or policy to improve implementation of SDMs and
10 SCMs. Guidelines that could be improved toward better stormwater planning are also listed

11 **3.2 Relevant Requirements and Potential Barriers**

12 Table 3-1 contains analysis of regulations for relevance to minimizing impervious surfaces via SDMs or
13 incorporation of SCMs into the facility infrastructure. As noted in the table, no modifications for supporting
14 compliance with stormwater regulations, without compromising safety or learning objectives, were
15 identified.

16 The following areas were thought to have regulations affecting SDM and SCM implementation, however,
17 no impact was found:

- 18 • Minimum shade
- 19 • Covered lunch areas
- 20 • Security or barriers around standing water

21 Finally, some policies support consideration of SCMs and regional projects. For example, Education Code
22 §35275 requires meeting with appropriate local government, recreation, and park authorities to consider
23 possible joint use of the grounds and buildings and to coordinate the design to benefit the intended users.
24 Such collaboration could also provide a platform for regional urban runoff projects.

25 **3.1 Recommended Changes in Policy or Regulation**

26 Table 3-2 lists recommendations for modifying policies, law, regulations, and guidance in order to better
27 promote implementation of SDMs and SCMs at school properties.

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1 **Table 3-1. Review of Potential Regulatory Barriers to SDMs and SCMs**

Requirement	Authority/Regulation	Imperviousness Required	Recommended Change ¹
Site layout: parking, loading, drop off	Title 5 §14030	No (but could impact SCM placement)	None
Americans with Disabilities Act (ADA) as incorporated into Title 25 (California Building Standards Code) for sidewalk widths and parking stall widths	CBC Title 24 Part 2, Chapt 11B	No (Impacts minimum widths and turning radii, but allows pervious surfaces are allowed)	None
Overall minimum facility size: <ul style="list-style-type: none"> • For kindergarten and grades one through six: 59 square feet per pupil • For grades seven and eight: 80 square feet per pupil • For grades nine through twelve: varies from 91.5 square feet per pupil for an enrollment of 2,400 to 127 square feet per pupil for an enrollment of 400 	Title 5 §14001 (and forward)	Yes	None ¹
Playground and Field Areas: adequate physical education teaching stations (including hardcourts)	Title 5 §14030	Yes (hardcourt minimums vary by grade and number of pupils)	None ¹
Classroom size: grades one through twelve may not be less than 960 square feet	Title 5 §14030	Yes	None ¹
Kindergarten classroom size for permanent structures may not be less than 1350 square feet	Title 5 §14030	Yes	None ¹
New school resource specialist program: at least 240 sq ft for the resource specialist program	Title 5 §14030 Education Code §17747(a)	Yes	None ¹
New school speech and language program : at least 200 sq ft.	Title 5 §14030	Yes	None ¹
Science and home economic labs: at least 1300 sq ft	Title 5 §14030	Yes	None ¹
Library space: proportional to the maximum planned school enrollment; at least 960 sq ft	Title 5 §14030	Yes	None ¹
Computer laboratory: at least 960 sq ft	Title 5 §14030	Yes	None ¹
Fire Access: all-weather hard-surfaced at least 20 feet in width	CCR Title 19 §3.05(a)	No	None
All Parking: faculty, staff, students, visitors	CFC §503.4 CCR Title 19 §3.05(a)	No	None

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Requirement	Authority/Regulation	Imperviousness Required	Recommended Change ¹
Bus drive aisles serving as the required fire apparatus emergency vehicle access, must be maintained free and clear of obstruction at all times. Stopping for short periods for the purposes of unloading, where the bus driver remains in the vehicle, would be permitted. Stopping/parking where the driver shuts the bus off and leaves the vehicle, would not be permitted (additional area would be required to accommodate bus parking).	CFC §503.4 CCR Title 19 §3.05(a) CA Vehicle Code §22500 (i), 22500.1, and 22500.5	No	None
Minimum 30-foot width when student drop-off/loading zones are incorporated with required fire apparatus access roadways (fire lanes)	DSA Policy PL 07-03	No	None
Requires 42" high guards ² along open-sided walking surfaces that are located more than 30 inches measured vertically to the grade below at any point within 36 inches horizontally to the edge of the open side	CBC §1015	No (but impacts SCM Design Feature)	None
Shade Material	CCR. Title 19	No specific restriction on use of pervious materials, but other restrictions apply for fire safety	None

1 ¹Assumes that modifications to regulations that require minimum impervious surface areas but would compromise safety or learning objectives; so no modifications are recommended.

2 ² Design Detail: Guards shall not have openings which allow passage of a sphere 4 inches in diameter from the walking surface to the required guard height

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1 **Table 3-2. Recommended Action to Promote Use of SDMs and SCMs at School Properties**

Entity to Take Action	Recommendation
CDE	Include SCM and SDM as objectives for strengthening relationships between schools and communities, with those previously identified in DOE’s Re-Visioning School Facility Planning and Design for the 21st Century Roundtable Report (CDE 2008)
DSA	If DSA is to provide review to ensure adequate post-construction SCMs are used, then the DSA project review thresholds per Education Code §17280 (K-12) and 81133 (post-secondary) (these are currently based on project cost estimate greater than \$100,000) should match the Phase II thresholds for post-construction SCMs/BMPs: 2,500 sq ft for SDMs and 5,000 sq ft for SDMs and catchment-sized SCMs/BMPs
CDE	Expand Education Code §35275 to require consultation specifically on local water capture projects that could be collocated with joint recreation facilities.
CDE	Update the Schools of the Future Report (CDE 2011) to include GI for stormwater runoff management (CDE 2011)
CDE	Update Item 9 in Vision for California School Facilities (CDE 2015) to include “limit runoff”
CDE	Update CDE Sample Form 1.02b - Plot Plan of Site and Buildings (from Guide to Development of Long Range Facilities Plan, CDE 1986) to include SCMs
DSA	Add stormwater management information to the DSA/s Water Resources page for Sustainable Schools (DSA 2018) or where elsewhere appropriate
CDE	Update the Guide for Planning Educational Facilities (COEFP 1991) to include SDM and SCM information. Although this document states to consult state and local “Water Pollution Control” codes, Phase II stormwater regulations were only promulgated in 1990, so detailed information should not be expected. Consequently, the guidance needs updating or this document could also be listed within CCR Title 5, §14034 (Planning Guides).
CDE	CCR Title 5, §14031, Plan Approval Procedures for State-Funded School Districts, part b. states “Each state-funded school district shall submit final plans including grading, site utilization, elevation, floor, lighting, and mechanical working drawings and any alterations to the educational specifications to the California Department of Education for approval.” The regulation could be updated so that grading plans are required to include post-construction SCMs (compliant with current CGP and future Phase II requirements).
CDE	Update Healthy Children Ready to Learn: Facilities Best Practices” (CDE 2006) to reference these SB 541 guidelines.
CDE	Update Guide to School Site Analysis and Development (CDE 2000) to incorporate SCM footprint requirements for impervious roofs, hard courts, and other impervious surfaces (that do not use pervious alternatives).
USEPA	Update School Siting Guidelines (EPA 2011) to address concerns with co-location of regional stormwater projects that would manage offsite urban runoff. Also expand list of tools for water quality mitigation provided on page 51 of those guidelines.

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1 **4.0 MAINTAINING RUNOFF CAPTURE PRACTICES TO EXTEND BENEFITS**

2 **4.1 The Value of Maintenance**

3 Implementation of SCMs involves a good amount of investment for planning, design, and construction. To
4 ensure the expected performance throughout the effective life of these systems (and thereby maximize on
5 their investments) maintenance activities must be performed. Most activities involve fairly simple
6 inspections or preventive measures, with occasional corrective actions needed. Conducting inspections and
7 preventative or corrective maintenance will help reduce the risk of premature failures. Consequences of
8 ineffective maintenance or neglect can include clogging or short circuiting of the systems, often well before
9 they reach their intended effective life. Developing an operations maintenance (O&M) plan, then, can help
10 ensure that maintenance activities and any follow up actions get completed.

11 **4.2 Developing an O&M Plan**

12 The subsections below provide summaries of the maintenance, training, record keeping, and safety
13 considerations that will need to be included in and O&M Plan. A template for O&M Plan, which includes
14 these elements, is provided in Appendix G. The template provides standard language that can be used to
15 instruct and document inspection and preventive and corrective maintenance activities that are typical for
16 SCMs. Recommended activities, including tables citing frequency for each activity, are provided for each
17 SCM listed in Table 2-2 of this guidance document. SCMs that are not applicable can simply be deleted.
18 The template uses a color highlighting system to indicate fields where information needs to be added or
19 deleted, or other instructions.

20 Inspection form templates are provided for each SCM as an attachment to the O&M Plan template. The
21 O&M Plan template also suggests attaching vegetation plans or preferred species lists, and well as material
22 specifications used for SCM design and construction. The intent of attaching this information is to provide
23 a starting point for making decisions regarding what is an intended plant versus and weed, and what type
24 of fill material could be used for replacements, if needed.

25 **4.3 Operation and Maintenance Activities**

26 Operation and maintenance activities required for SCMs are categorized below as typical activities (i.e.,
27 those that do not differ too much from traditional landscaping or drainage infrastructure maintenance
28 practices) and specialized activities. Table 4-1 activities conducted for each SCM.

29 **4.3.1 Typical Activities**

30 All but one activity in Table 4-1 (replace fill material) are activities that are fairly typical for any landscape
31 and drainage infrastructure system. The O&M Plan template in Appendix G provides narrative descriptions
32 of each, and tabulates the activities for each SCM according to recommended frequencies, with the intent
33 to assist in schedule developments. Replace of fill materials is a specialized activities for SCMs, and is
34 discussed in below in Section 4.3.2.

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1 Table 4-1. Inspection and Maintenance Activities for SCMs

	Inspection/Maintenance Activity																			
	<i>Inspect Adjacent Landscaping and Pavement</i>	<i>Inspect for Erosion</i>	<i>Inspect Inlet Conveyance Infrastructure</i>	<i>Inspect Irrigation System</i>	<i>Inspect Outlet Conveyance Infrastructure</i>	<i>Inspect Overflow System</i>	<i>Inspect for Permanent Pool</i>	<i>Inspect for Ponding</i>	<i>Inspect Porous/Pervious Pavement Structure</i>	<i>Inspect Pumps¹</i>	<i>Inspect SCM Structure</i>	<i>Inspect Vegetative Health</i>	<i>Clean/Vactor Sediment</i>	<i>Perform Integrated Pest Management</i>	<i>Prune Vegetation</i>	<i>Remove Accumulated Debris</i>	<i>Replace Fill Material</i>	<i>Replace Mulch</i>	<i>Replace Signage¹</i>	<i>Weed</i>
<i>Bioretention Planters/Rain Gardens</i>	X	X	X	X	X	X		X			X	X		X	X	X	X	X		X
<i>Biostrips</i>	X	X	X	X	X						X	X		X	X	X				X
<i>Bioswales</i>	X	X	X	X	X			X			X	X		X	X	X		X		X
<i>Constructed Wetland</i>	X	X	X		X	X	X				X	X				X				
<i>Detention Basins</i>	X	X	X		X			X			X					X				
<i>Drain Inlet Inserts</i>	X		X		X			X			X					X				
<i>Dry Wells</i>	X		X		X	X		X			X		X			X	X			
<i>Green Roofs</i>	X	X	X	X	X	X		X			X	X		X	X	X	X	X		X
<i>Hydrodynamic Separators</i>	X		X		X						X		X			X				
<i>Infiltration Basins</i>	X	X	X	X	X			X			X	X		X	X	X				X

School CAPTURE Guidance– Draft

	Inspection/Maintenance Activity																				
	<i>Inspect Adjacent Landscaping and Pavement</i>	<i>Inspect for Erosion</i>	<i>Inspect Inlet Conveyance Infrastructure</i>	<i>Inspect Irrigation System</i>	<i>Inspect Outlet Conveyance Infrastructure</i>	<i>Inspect Overflow System</i>	<i>Inspect for Permanent Pool</i>	<i>Inspect for Ponding</i>	<i>Inspect Porous/Pervious Pavement Structure</i>	<i>Inspect Pumps¹</i>	<i>Inspect SCM Structure</i>	<i>Inspect Vegetative Health</i>	<i>Clean/Vactor Sediment</i>	<i>Perform Integrated Pest Management</i>	<i>Prune Vegetation</i>	<i>Remove Accumulated Debris</i>	<i>Replace Fill Material</i>	<i>Replace Mulch</i>	<i>Replace Signage¹</i>	<i>Weed</i>	
<i>Infiltration Galleries</i>	X		X		X			X			X					X					
<i>Infiltration Trenches</i>	X		X		X			X			X					X	X				
<i>Media Filters</i>	X	X	X		X	X		X			X					X	X				
<i>Porous/Pervious Pavement</i>	X		X		X				X		X		X			X					
<i>Rain Barrels and Cisterns</i>	X		X		X	X		X			X		X			X					
<i>Oil/Water Separators</i>	X		X		X						X		X			X					
<i>Wet Ponds</i>	X	X	X		X	X	X				X	X		X	X	X					X
<i>Wet Vaults</i>	X		X		X	X					X		X			X					

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1 **4.3.2 Specialized Activities**

2 Depending on the SCM type and the associated permitting program, there may be some maintenance
3 activities that are not typical for traditional drainage systems or even landscaping. The activities include:

- 4 • Replace fill material
- 5 • Monitoring

6 Many SCMs contain some sort of fill material. Media filters contain some sort of filter media, such as
7 limestone, activated alumina, perlite, zeolites, sand, peat, biochar, granular activated carbon, or mixes
8 thereof. Bioretention planters and rain gardens may contain layers of top soil and gravel in addition to the
9 bioretention soil mix. Dry wells may be filled with sand or aggregate, and infiltration trenches are comprised
10 of aggregate materials. Over time, filtration and adsorption within these fill materials can cause clogging
11 and loss of adsorption sites, resulting in reduced pollutant reduction. The fill material will then need to be
12 replaced. Vendor of such materials often provide an expected life, although this is subject to project-specific
13 conditions, particularly the amount of pollutant loading. The engineer or designer of the SCM system should
14 provide an effective life based on site specific conditions, and around this time, the fill material should be
15 planned for replaced. Note that several of the inspections included as typical activities above (Section 4.3.1)
16 will help evaluate the fill material for premature failure.

17 Monitoring of runoff volumes, flow rates, and water quality may need to be included as a “maintenance
18 activity”, if permit conditions, grant funding, or other circumstances require it. Either runoff entering or
19 discharging from the SCM (influent and effluent, respectively), or both, may need to be monitored,
20 depending on the objective of the monitoring program. If monitoring is required, a separate monitoring plan
21 (or sampling and analysis plan, SAP) should be developed to provide instructions of what is to be
22 monitoring (flow volumes, flow rates, and specific water quality constituents); where, when, and how
23 samples should be collected and analyzed; how data will be reviewed and reported; and who is responsible
24 for various tasks. Sometime a Quality Assurance Project Plan (QAPP) will also need to be developed to
25 described processes for ensuring good quality data.

26 **4.4 Training & Education of Maintenance Staff**

27 To ensure maintenance activities are properly conducted and performed as scheduled, maintenance crews
28 should receive training. It is recommended that training occur in summer to adequately prepare them for
29 wet season maintenance activities, including leaf removal. All new maintenance personnel should receive
30 training prior to conducting activities. Training should include the following:

- 31 • Knowledge of the location, components, and intended operation of each SCM
- 32 • Understanding of the methods, including frequency and required equipment, for each SCM’s
33 required maintenance activities
- 34 • Understanding of specifications for materials used during SCM installation, as provided in an
35 attachment of the O&M Plan. Crews and managers should check with the SCM design engineer in
36 case specifications are out of date
- 37 • Record keeping procedures
- 38 • Safety precautions

39 **4.5 Record Keeping**

40 Inspections form templates for each SCM are provided as Attachment A of the O&M Plan template
41 (Appendix G). Forms should be completed during each maintenance activity for each SCM. The facility or
42 maintenance manager, operator, or other designated, responsible party should identify where all records,
43 including inspections forms and purchase orders for necessary repairs, are stored, as well as the protocols
44 for scheduling and completing correction actions identified during inspections.

1 **4.6 Safety Considerations**

2 As with most field maintenance or construction activities, safety of crews and passers-by must be addressed.
 3 A health and safety plan (HASP) should be developed to identify possible safety hazards; measures to
 4 prevent injury, damage, or other undesired incidents; and practices to respond to and address such events if
 5 they occur. Table 4-2 lists typical components of a HASP for SCM O&M activities.

6 **Table 4-2. Components of a Health and Safety Plan for SCM O&M**

Relevant Topics
Safety Training
Training Providers
Required Attendants
Frequency
Goals and Topics
Project/Site/SCM Descriptions
Project Organization and Responsibilities
Project Location
Field Activities ¹
General Safety Concerns and Practices
Prohibited On-Site Activities
General Safety Practices
Driving Safety
Establishment of Safe Work Zones and Traffic Control
Personal Protective Equipment (PPE)
Project-Specific Safety Concerns and Practices
Traffic Safety
Chemical Hazards
Biological Hazards
Physical Hazards
Other Hazards
Emergency Procedures
Medical Emergencies
Hazardous Spills
Other Emergencies
Incident Reporting
Definition of an Incident
Reporting Procedures

7 ¹ Field activities will include those listed in Table 4-1.

8 Note that some of these safety considerations (e.g., driving safety) may already incorporated in existing
 9 maintenance program protocols, and the HASP should be acknowledge the relevant procedures.

10

1 **5.0 BENEFITTING FROM REGIONAL COLLABORATION**

2 **5.1 Introduction**

3 Although undertaking runoff management activities can seem daunting for schools given the constantly
4 increasing demands on resources, engaging with local and regional entities can ease the burden, achieving
5 permit compliance and other benefits as summarized in Section 1.4 and Appendix A. To date, motivations
6 for schools to conduct runoff prevention and capture activities vary across California, with only a small
7 number of school districts actively engaged as of issuance of this guidance document (2018). The few
8 districts named in stormwater permits are all non-traditional Phase II Small MS4 permittees, identified most
9 recently in the 2013 Phase II MS4 permit (State Water Board 2013). These districts have clear motivation
10 to manage runoff from school sites as a resource and are already realizing the multiple benefits. Other
11 schools throughout the state (who are not currently permittees) have voluntarily implemented runoff
12 management features. Several science-focused or charter schools have used on-site runoff capture and use
13 measures such as LID as demonstration projects that support education and outreach. Some newly
14 constructed or retrofitted schools in California have pursued certification through the Collaborative for
15 High Performance Schools (CHPS) standards program. This criteria-based scoring system includes points
16 for LID features as part of broader energy efficiency and green design practices. The Los Angeles Unified
17 School District, for instance, adopted CHPS standards for school designs in 2009. Yet, for the majority of
18 schools and school districts throughout the state, runoff prevention and capture and the potential benefits
19 have not been fully addressed.

20 This section describes how schools can benefit from regional collaborations on runoff management.

21 **5.2 Incentives for Joint Use Projects**

22 Many incentives exist for school districts to engage in jointly managing runoff with other local entities.
23 However, successful engagement requires communication, planning, and clear delineation of roles and
24 responsibilities among parties. Such agreements, which can take many forms, should be formalized through
25 accepted documentation, such as the descriptions and examples presented in Section 5.6. Generally, school
26 districts can work with local runoff managers and permittees in several capacities:

- 27 • Joint compliance activities—Local entities and school districts can merge permit compliance
28 functions such as monitoring, education and outreach, or documenting best practice manuals.
- 29 • Joint use projects—School districts and other entities can manage runoff together. It may involve
30 collecting runoff from several sites spanning jurisdictions at a downstream point or moving runoff
31 across jurisdictional boundaries.
- 32 • Delegation of responsibilities between entities—In these agreements, one regulated entity delegates
33 management activities to another entity as specified through an agreed-upon arrangement. For
34 example, in the case of school districts, they might assign responsibilities to a local government
35 permittee with capacity for managing the runoff program.

36 In addition to the benefits identified in Section 1.4, schools can benefit from regional collaboration efforts
37 as follows:

- 38 • Leverage resources and expertise—Schools can leverage the expertise and existing resources of
39 local permittees with on-going program activities and trained personnel. Current school utility
40 managers could learn from these professionals through joint workshops and planning, or school
41 managers could directly engage local runoff managers in helping scope and plan projects and
42 compliance activities. Additionally, local municipalities that are permittees will all have existing
43 stormwater management design manuals, which specify local development regulations for new and
44 existing properties. These include runoff management requirements, hydrologic design approaches,
45 best practices, LID requirements, and others. For schools that cross jurisdictions, too, collaborating

1 with municipal runoff managers can assist in identifying overlap or differences between
2 jurisdictional management requirements.

- 3 • Share costs of compliance—Rather than starting a new program, schools could work with a local
4 permittee on monitoring, outreach, or administrative requirements, helping streamline the resources
5 needed to initiate runoff management activities. Additionally, schools can share costs of building
6 infrastructure to manage runoff. If a school district’s contributing area funnels into a downstream,
7 large-scale existing piece of municipal runoff infrastructure, it could use that to demonstrate
8 compliance. Alternatively, school districts could partner with local permittees and land-owners to
9 build new infrastructure that manages runoff from multiple contributing areas. Example projects in
10 the Los Angeles area have allocated the costs of new projects between entities based on the relative
11 percentage of contributing runoff area that each entity owns. Such agreements are worked out on a
12 project-by-project basis.
- 13 • Delegate requirements of managing runoff—Schools could benefit from working with local
14 permittees by entering into agreements that delegate requirements of managing runoff on-site. As
15 noted above, existing MS4 permits allow for regulated entities to delegate an SIE as the permittee
16 responsible for compliance, monitoring, system maintenance, and other program activities. In this
17 arrangement, a school district that designates a local municipality as an SIE would devise an
18 arrangement to compensate the local entity for managing runoff, perhaps through monetary or in-
19 kind services such as volunteer trash cleanup and monitoring. Permittees identify SIEs in the permit
20 compliance paperwork. Such arrangements can be highly beneficial by leveraging efficiencies of
21 scale.

22 **5.3 Regional Project Types**

23 Regional projects that involve multiple agencies tend to capture and retain or treat runoff from larger
24 catchment areas. No clear classifications of project sizes exist, but regional projects generally involve
25 capturing runoff from catchments larger than a property or site, which could generally translate to
26 catchment areas larger than an acre, but could also involve thousands of acres. Generally speaking, the
27 volume of runoff that must be managed or mitigated through a regional project will increase as the
28 contributing catchment area increases.

29 For regional projects involving schools, two types of general configurations are possible. First, schools
30 could accept runoff from catchment areas that are not school property. In these configurations, the
31 municipality would benefit by demonstrating compliance with runoff mitigation requirements, while the
32 school district could benefit in receiving new infrastructure or compensation. Second, schools can work
33 with local agencies to send runoff generated on school property to an offsite SCM for capture and treatment
34 or use. In these arrangements, the school would benefit by demonstrating permit compliance in that its
35 runoff is mitigated at a downstream site, while other agencies might benefit by augmenting runoff that could
36 flow to a capture and infiltration basin that supports groundwater recharge.

37 A number of runoff capture measures can satisfy the design requirements for larger regional projects. These
38 include large detention basins, infiltration galleries, and sub-surface cisterns. Examples of some projects
39 are shown in Figure 5-1. Several of these devices could be placed in series to improve removal of
40 contaminants, configurations sometimes called “trains.” For each type of project, a description of
41 advantages; limitations; and considerations for siting, design, and construction are available in Appendix
42 B.

43 Alternatively, rather than moving runoff to school grounds from off-site, runoff from schools can be
44 diverted off-site or mixed with runoff from other sources en route to capture and use or treatment. In these
45 cases, runoff would likely still be diverted to larger runoff capture measures such as those listed above, but
46 additional large-scale options might be available that do not emphasize quick drawdown times or
47 underground storage. For instance, constructed wetlands would be densely vegetated basins with a shallow
48 pool of water that persists throughout the wet season or even the entire year. These sorts of measures could

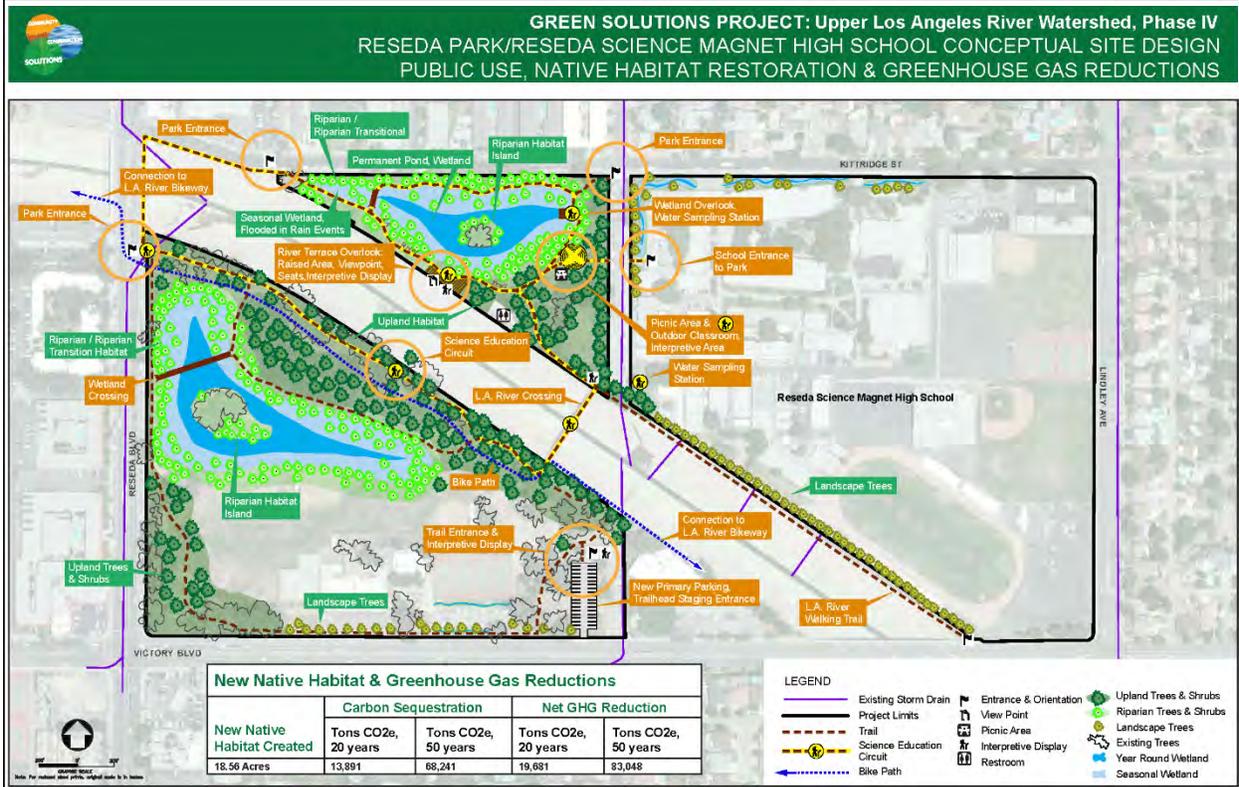
1 accept a large volume of runoff from municipal and school sources, while potentially reducing some
2 construction costs by alleviating requirements for digging and sub-surface installations.



3 *Left: A detention basin for retaining and infiltrating runoff on the surface (WRA 2018). Right: A sub-surface*
4 *infiltration gallery for infiltrating diverted runoff via underground, perforated pipes (Migliore 2014).*

4 **Figure 5-1. Examples of Large Regional Stormwater Control Measures (SCMs)**

5 When connecting to city or county runoff systems, schools will have to meet associated code requirements.
6 These are generally found in city or county runoff design manuals, which are developed to standardize
7 system designs that meet stormwater permit requirements. However, combining runoff from schools and
8 other sources provides an opportunity to go beyond baseline design standards, such as combining
9 educational and recreation opportunities in runoff management features. As part of its Green Solutions
10 Project, Los Angeles-based Community Conservation Solutions developed conceptual plans (Figure 5-2)
11 for redeveloping a regional park for improved runoff management, including the incorporation of runoff
12 from an adjacent magnet charter high school site. The proposal uses treatment wetlands as pre-treatment
13 facilities to remove trash and pollutants, and bioswales to treat and infiltrate runoff that would otherwise
14 flow to the L.A. River. The incorporated runoff capture measures for the adjacent magnet school site include
15 treating parking lot runoff and roadway drainage in a bioswale with infiltration capacity.



1
2 **Figure 5-2. A Regional Project Diverting Runoff through a School Site to Offsite Infrastructure**
3 *Reprinted with the permission of Community Conservation Solutions 2016.*

4 **5.4 Maximizing Benefits for Schools**

5 Schools entering into agreements to jointly manage runoff with local agencies and municipalities must
6 protect their interests, while also identifying clear benefits that will accrue from the partnerships. Ideally,
7 collaboration creates unforeseen benefits for all parties, but outlining expectations as part of the planning
8 process yields a greater likelihood of long-term success for multi-agency regional projects.

9 Other parts of the water sector offer examples of such integrated planning. For over a decade, California
10 has incentivized, and required, regional collaboration among agencies as part of Integrated Regional Water
11 Management (IRWM) planning efforts, bringing together agencies and stakeholders to discuss regional
12 planning issues of importance. Because agencies were not used to working closely together, they had to
13 identify the motivations for and benefits from working together and identify codified mechanisms for
14 sharing duties and costs. Similarly, schools engaging with regional agencies on runoff planning projects
15 must build capacity to manage runoff on-site and to work with local agencies in joint projects. They must
16 also understand how to identify and quantify the resulting benefits, both monetary and non-monetary.

17 For regional joint use runoff projects, the project initiators will likely be other runoff management entities
18 such as a municipality or transportation agency. School districts and their utility managers and planning
19 departments will be working with local municipalities, consultants, and regulators in devising designs and
20 plans. Schools will need to assess the potential value of proposed collaborative projects, as well as protect
21 school district interests as part of agreements. To promote more productive working agreements, reduce
22 uncertainties, and outline risks and design considerations for planning regional runoff projects, the sections
23 below outline activities that must be considered for projects and methods for sharing costs and
24 responsibilities.

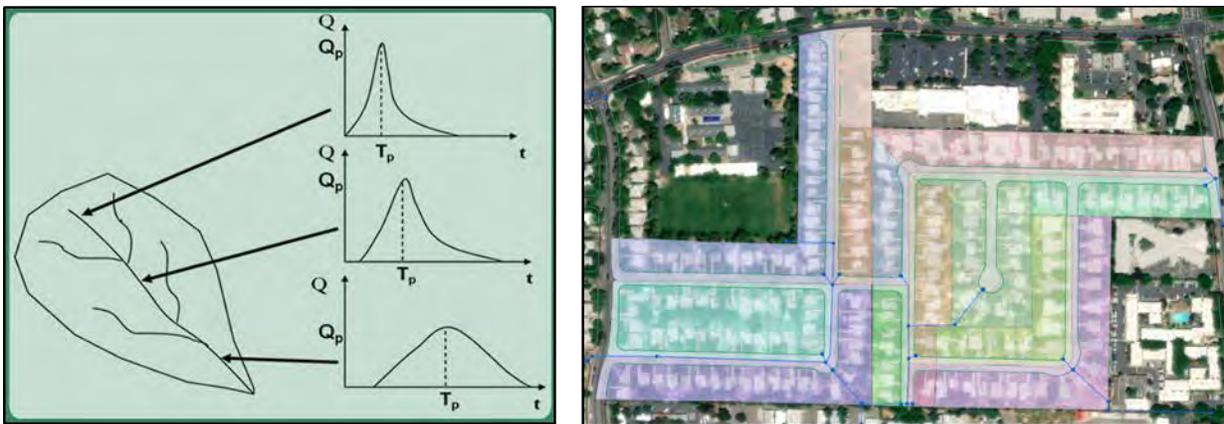
1 **5.4.1 Design Considerations**

2 In designing joint use projects, many of the same considerations described in Section 2.3 apply. In
 3 particular, the amount of runoff to be captured should be quantified to properly design the SCM. The
 4 sources and quality of runoff as well as local conditions that influence the SCM performance (e.g., soil
 5 conditions) are also critical design factors. Section 2.0 provides information and references regarding SCM
 6 designs.

7 *Quantity of Runoff*

8 SCMs that manage runoff from a single catchment are designed to capture a specified flow rate or volume
 9 of runoff. Section 2.4 describes the various methods used for calculating the runoff quantity. Large SCMs
 10 for joint use projects, however, may collect runoff from several catchments, and various methods may be
 11 used to evaluate the cumulative flow rates or volumes. As runoff moves through a watershed consisting of
 12 several catchments, it tends to collect volume and velocity. As runoff flows through a watershed and collects
 13 in urbanized areas, it can increase in intensity and velocity. As the left image in Figure 5-3 shows, the
 14 location in the watershed influences the arrival and duration of peak flows. In urban areas, overland flow
 15 moves to runoff infrastructure, including surface-based treatment measures such as LID, as well as more
 16 traditional sub-surface infrastructure such as pipes and gutters (Figure 5-3, right). Routing methods must
 17 incorporate both modes of conveyance.

18 Several methods can be used to estimate the travel time required for runoff to move through the watershed.
 19 For instance, the rational method and modified rational method are typical, straightforward methods of
 20 estimating the amount of time required for runoff to move through a watershed. The methods estimate flow
 21 over surfaces and in pipes, gutters, and channels. The runoff generated over time at a particular location is
 22 plotted as a hydrograph, and its shape is driven by the intensity and duration of precipitation, as well as the
 23 characteristics of the watershed. For instance, a watershed may have a runoff rate that varies from 0 to 1,500
 24 cubic feet per second following the onset of precipitation. A peak outflow rate will occur sometime after
 25 the precipitation event starts and then dwindle until the drainage channel returns to dry-weather flow stages.
 26 Local runoff design manuals published by communities often provide guidance and templates for
 27 performing hydrograph and routing calculations to design downstream mitigation systems, including
 28 SCMs. Typical data needs for routing calculations include the size (area), topography, land cover, runoff
 29 coefficient, soil types, and infiltration rates.



30
 31 **Figure 5-3. Watershed Routing Concepts**

32 *Sources and Quality of Runoff*

33 The quality of runoff and contaminants it contains will likely differ depending on the source. Common
 34 school site contaminants are sediment, food waste, and trash. Runoff from off-site sources will likely have
 35 all these contaminants, but potentially in different concentrations. In addition, runoff from certain sources
 36 may also contain other contaminants such as oils and metals. See Section 2.2.5 for further discussion on

1 pollutants of concern. As such, understanding the characteristics of the contributing catchment is an
 2 important step in designing joint use projects.

3 Municipalities classify land use types to meet zoning requirements and support property taxes. However,
 4 land use characteristics influence the types and toxicity of contaminant runoff. Common land use types
 5 include single- and multi-family residential, commercial, light and heavy industrial, and governments and
 6 schools. Within these general categories, some land uses are of particular concern for managing risks
 7 associated with runoff contaminants. As part of developing guidance for implementing dry wells within the
 8 American River Basin Stormwater Resource Plan (ARB SWRP), general guidelines were developed to
 9 associate land uses and runoff contaminant risks (Table 5-1). These were used to guide the requirements
 10 for pre-treatment facilities associated with dry wells.

11 According to the ARB SWRP dry well framework, residential properties, office parks, small retail areas
 12 with limited parking, and streets with low-levels of traffic are all lower risk sources of runoff contamination.
 13 Medium and high-density residential areas, institutional and commercial land uses, large retail and office
 14 complexes, and roads with more traffic are all medium-risk areas due to sediments, chemicals, fertilizers,
 15 trash, and metals that may be associated with automobile traffic. Several types of properties are considered
 16 high risk sites for runoff contamination, including industrial land uses, gas stations, wholesale and retail
 17 plant nurseries, automobile repair shops and car washes, and heavily-travelled streets. These categories are
 18 intended to be general guidelines to assist in associating pollutant risks with land uses, not a definitive
 19 matrix of correlations.

20 **Table 5-1: General Runoff Pollution Risk Categories Associated with Land Use Types**

Risk Category	Description	Example Land Uses
Insignificant	Little to no risk of contaminated runoff that would not be mitigated through normal treatment measures.	Residential rooftops
Low	Low risk of contaminated runoff that would not be mitigated through normal treatment measures. Sites should be assessed for any specific sources of contamination that would increase risk.	Residential properties Office parks Small retail shops with limited parking Streets with <15,000 AADT ¹
Medium	Increased risk of some contaminants, such as higher concentrations of trash, fertilizers, oils, greases, and metals from automobiles, and increased sediment associated with greater impervious surfaces.	Medium- and high-density residential Institutional and commercial land uses Major retail and offices Large parking lots Roads with 15,000 – 30,000 AADT ¹
High	High risk of contaminated runoff that would not be mitigated through normal treatment measures.	Industrial land uses Gas stations, plant nurseries, car washes Automobile repair stations and shops Streets with >30,000 AADT ¹

21 *OWP 2018a*

22 ¹ *Annual Average Daily Traffic (AADT)*

23 In addition to these general categorizations, some properties require special considerations. Brownfields
 24 and properties with hazardous contaminants from past activities should have special mitigation plans in
 25 place for runoff management. Searchable databases of identified brownfield sites are available through the
 26 State Water Board’s Geotracker website (State Water Board 2018d), along with the California Department
 27 of Toxic Substances Control EnviroStor website (DTSC 2018). These databases can be used to identify any
 28 potential properties of concern in the contributing watershed for a joint use project.

29 Data collection and analysis can help characterize the quality of runoff flowing from a watershed of interest.
 30 During project planning, schools can work with project partners to identify existing sources of water quality
 31 monitoring data that may contain relevant information, or plan for new water quality sampling. Many

1 permittees such as municipalities and transportation agencies are required to conduct regular water quality
2 monitoring at stormwater system outfall locations or in receiving waters where runoff discharges. The
3 samples, usually collected by agency employees or contract consultants, are sent to laboratories for analysis
4 of basic water quality constituents (total suspended solids, pH) or more advanced analysis for constituents
5 such as metals or pesticides. Some larger municipal agencies may have in-house water quality testing
6 capacity, but this is rare. While monitoring data can be valuable for project planning, limited resources and
7 intermittent precipitation events in California mean that data is often limited, inconsistent, or too
8 generalized to pinpoint runoff quality in specific catchments. The International BMP Database is a good
9 source for obtaining estimates of pollutant concentrations in runoff (WERF et al. 2018).

10 Resources exist for analyzing and interpreting data from monitoring, which can help understand system
11 sizing and pretreatment options. An SCM should be designed to meet flow or volume targets and provide
12 sufficient treatment capacity to reduce contaminants, such as suspended solids, metals, or others. Often,
13 this is performed by slowing the velocity of runoff or temporarily storing it, allowing sediment to settle out
14 for later removal and disposal. To assist in designing and assessing performance, the modeled BMP effluent
15 quality estimates can be compared to existing water quality compliance requirements. These are located in
16 local or regional stormwater permits as load or concentration amounts at a runoff discharge point or in
17 receiving waters. The State Water Board’s Stormwater Multiple Application and Report Tracking System
18 (SMARTS) website includes resources and information on the state’s construction, industrial, and
19 municipal stormwater permit programs. Modeled values may also be compared to EPA water quality
20 benchmarks. These are located at the EPA’s Water Quality Criteria webpage, which provides guidelines
21 for safe levels of constituents for human health and aquatic habitat (USEPA 2018b). The EPA’s Water
22 Quality Standards Regulations webpage includes a repository of stormwater permit documents,
23 amendments, and reports for the state’s management regions (USEPA 2018c).

24 *SCM Performance*

25 The characteristics of the installation site for an SCM are important to consider in designing SCMs. For
26 instance, when diverting regional runoff to a school with an SCM, the existing drainage infrastructure, on-
27 site soils, sub-surface geology, and proximity to sites of increased pollutants can all affect performance.
28 Runoff from an external source is diverted to a school site mixes with some volume of on-site runoff,
29 increasing the total flow to be mitigated. Joint use planning projects should characterize both the
30 contributing catchment characteristics as well as the land cover and drainage systems on the school grounds.
31 Greater impervious surface cover will increase on-site runoff, which combined with off-site runoff could
32 overwhelm poorly designed systems.

33 Many on-site SCMs that are appropriate for school use—both surface and sub-surface installations—would
34 infiltrate some volume of water to soils. Soil infiltration rates can vary widely depending on the soil
35 material, compaction from construction and landscape, plant and tree cover, and subsurface layers that slow
36 infiltration. After a period of continual inundation, infiltration rates slow, and initial precipitation after dry
37 periods can also have increased runoff before soils saturate and soften. These considerations are particularly
38 important across California with its seasonal precipitation, long periods of dryness, and highly diverse soil
39 and geologic characteristics. While several tools are available to help estimate soil characteristics for
40 planning purposes (e.g., National Resource Conservation Survey’s Soil Survey, NRCS 2018), conducting
41 on-site soil investigations is crucial for achieving the desired performance. Ultimately, for any project, site
42 characteristics should be assessed prior to construction and inform designs.

43 Schools should also consider proximity to areas of higher contaminant and trash concentrations in designing
44 SCMs. For instance, at schools, cafeteria areas would have increased food waste and trash, which should
45 be mitigated. Alternatively, runoff from construction areas or hazardous sites should be properly treated
46 before releasing runoff to an SCM for infiltration or discharge.

47 A number of straightforward actions can be taken to improve the quality of runoff being considered as part
48 of a joint use project. For instance, through pollution prevention and good housekeeping measures,
49 regulated permittees are required to undertake several types of activities to reduce pollutants. The CASQA

1 BMP Handbooks (CASQA 2003 and 2018a) and USEPA publications (USEPA 2005a and b) serve as
2 excellent resources on these activities. Example activities include:

- 3 • An implemented operations and maintenance program with schedules of activities, which
4 promotes more reliably performing systems
- 5 • Employee training on pollution prevention and SCMs for municipal facilities and fleets,
- 6 • Stormwater controls in key areas such as parking lots and roads
- 7 • Waste disposal and trash management

8 Pretreatment measures can help to improve the performance of runoff mitigation infrastructure by removing
9 pollutants prior to capturing the runoff for treatment and discharge. Such measures include filters, screens,
10 vegetated swales, and detention basins. Such devices can be used as part of a multi-stage runoff
11 management train that seeks to improve the effluent water quality discharging to watersheds. In planning
12 joint use projects, if the modeled effluent quality does not meet desired levels, project designers can test
13 the effects of using various pretreatment measures to improve outcomes. For joint use projects with schools
14 and other permittees, pretreatment could take place on the same site as the primary runoff collector or
15 another site away from the SCM, with pretreated effluent routed to the destination SCM through a pipe or
16 other device that preserves its improved quality before ultimately being captured for infiltration, use, or
17 discharge.

18 Trash management, in particular, is an increasing topic of discussion in California that relates to
19 pretreatment infrastructure. In 2017, the State Water Board sent orders (Water Code Section 13383) to
20 small MS4 permittees containing specific requirements for trash abatement measures. The provisions
21 stipulated control systems to achieve “full capture” of trash from runoff systems in an effort to reduce or
22 eliminate the volume of waste that reaches watersheds. As part of this policy, schools working with local
23 partners on joint use projects may undertake infrastructure planning to address the regulated trash
24 management requirements.

25 The actual performance of a constructed module can differ from the intended design outcomes, sometimes
26 significantly. A number of factors can cause this disparity. First, the SCM may be improperly sized due to
27 incorrect assumptions as part of the design process. Second, SCM performance can degrade over time. A
28 measure may operate properly soon after construction, but its performance may degrade if it becomes
29 clogged with sediment or its components and features are not properly maintained. This often happens with
30 weeds in surface-based SCMs, which require regular weeding and soil management to maintain
31 performance. Third, actual influent characteristics used to design an SCM may differ from the influent
32 characteristics assumed during design. The presence of unpredicted or increased concentrations of
33 constituents could overload the treatment capacity of the runoff mitigation device. For these and other
34 reasons, post-construction monitoring during storms is helpful to ensure proper operation, including visual
35 inspections during events and water quality testing. Guidelines for post-construction operation and
36 maintenance activities are provided in Section 4.0.

37 5.4.2 Responsibilities and Costs

38 Successful joint use projects must devise an approach to allocating responsibilities and costs for project
39 planning, design, construction, and long-term operations and maintenance. Failing to outline these
40 considerations early in discussions can lead to miscommunication and misaligned expectations, potentially
41 stalling projects under development or leading to long-term collaboration issues. This subsection outlines
42 important concepts that schools should consider in identifying responsibilities and costs among parties
43 involved in joint use projects. It covers topics that should be outlined in joint use agreements, including
44 conceptual planning and permitting, financial planning, design and construction activities, and operations
45 and maintenance.

1 *Planning for Joint Use Projects*

2 The project planning activities described in Section 2.3 also apply to joint use projects. Collaborating parties
3 in a joint use project will need to designate who is in charge of the various tasks and determine how and
4 when they will be performed.

5 As discussed in Section 2.3, project planning should also include financing considerations. In particular,
6 how will the new infrastructure be paid for and by whom? Will parties share costs equally through an
7 agreed-upon arrangement, or will one party provide the majority of funding? How will various parties
8 alternatively support capital and long-term maintenance costs?

9 In joint use projects to date, various financing options have been proposed, including:

- 10 • Joint grant applications—all project participants apply together. These grants can pay for some or
11 all of the project costs. Funding programs through the California Department of Transportation
12 General Obligation Bonds are potential sources for joint grants.
- 13 • Catchment-based funding allocations—the percentages of funding contributions closely match the
14 assessed runoff contributions of all parties to the device. For instance, if a new joint use project
15 will capture runoff from a 100-acre catchment and the participating parties own 75 and 25 acres,
16 respectively, a 75/25 funding scheme could be appropriate. Alternatively, funding amounts could
17 be adjusted if some land uses in the catchment are higher risk.
- 18 • Mutually-agreed upon allocations—each of the parties agrees to contribute according to the value
19 it expects to gain. In many cases, local and regional runoff quality control agencies may contribute
20 a large percentage of the capital costs, while school districts agree to fund long-term maintenance
21 and upkeep as part of regular activities.

22 Funding arrangements can include the monetary value of cash contributions for design and construction
23 together with the assessed value of land in determining cost-sharing. Ultimately, the proper funding scheme
24 for a project will involve detailed negotiations among parties and could be part of broader capital
25 improvement projects on school grounds.

26 The State Water Board published a staff report that surveys available funding resources for runoff
27 management (State Water Board 2018c). CASQA’s Stormwater Financing web portal (CASQA 2018b)
28 also provides stormwater funding resources.

29 *Design and Construction of Joint Use Projects*

30 As with all new infrastructure development, after a conceptual project design and financing plan are
31 established, the design and construction phases implement the plan according to local conditions and
32 regulations within the allowable budget. In building a joint use runoff control project, many design and
33 construction steps will be similar to other types of runoff control infrastructure, including on-site features.
34 Sections 2.4 and 2.5 present different design and construction activities and the methods involved. All these
35 will need to be delegated among parties coordinating on joint use projects.

36 *Operating and Maintaining Joint Use Projects*

37 Operating and maintaining joint use projects is a critical component of successful infrastructure
38 development. A long-term plan must be devised and followed that ensures continued operation of the SCM
39 as designed. Without proper maintenance, SCM performance can significantly decrease, potentially
40 affecting core functions that mitigate runoff for permit compliance.

41 As noted throughout this document, an important component of successful long-term operations is
42 developing detailed maintenance plans that describe relevant activities for various SCMs. Guidelines and
43 templates for maintenance plans that for joint use projects relevant to schools are presented in Section 4.0
44 and Appendix G of this document. In addition to the information provided in the guidance and templates,
45 joint use project maintenance plans must allocate maintenance responsibilities among participating parties,
46 specifically identifying the responsible party for each activity.

1 Municipalities regularly use maintenance agreements to assign maintenance responsibilities to parties other
 2 than the named stormwater permittee. For instance, a municipality might develop a standard maintenance
 3 agreement for private landowners who agree to build and maintain an SCM as part of a development
 4 agreement. Maintenance agreements would outline:

- 5 • Routine performance activities
- 6 • Maintenance schedules
- 7 • Inspection requirements
- 8 • Personnel access to SCMs for maintenance
- 9 • Consequences of failing to maintain SCMs
- 10 • Recordkeeping requirements for operations and maintenance

11 These activities are identified and outlined in the CASQA New and Re-Development BMP Handbook
 12 (CASQA 2003 and 2018a). In addition, maintenance agreements should include a description of the system
 13 and a map of assets so that all involved parties understand what needs maintained or inspected. Many
 14 examples of maintenance agreements are available on the web, such as the template available at the
 15 Stormwater Equipment Manufacturers Association website (SEMA 2018).

16 **5.5 Potential Barriers**

17 A number of potential barriers to joint use projects where schools accept runoff from offsite sources have
 18 been identified through collaborative processes. These potential barriers are important considerations in
 19 planning and should not be overlooked by schools or collaborating agencies. These barriers can be
 20 overcome through collaboration and creativity in the planning process. Runoff management at schools to
 21 date in California provide an indication of benefits that can accrue to schools from adopting green
 22 infrastructure and runoff management activities and the creativity used to attain those benefits. Such
 23 creativity can be harnessed for future projects.

24 In Los Angeles, the LA Unified School District (LAUSD) has worked with interested parties and regional
 25 stakeholders in considering potential projects that utilize the open spaces of school grounds to capture and
 26 infiltrate runoff within the otherwise built-out urban fabric of Los Angeles. In 2015, the non-profit
 27 TreePeople published a summary of a collaborative fact-finding workshops that identified barriers for
 28 school districts in working with regional agencies on joint use projects. TreePeople then worked with
 29 regional experts to explore these barriers and identify potential solutions. The barriers and solutions are
 30 summarized below in Table 5-2. Not all school districts will face these barriers or questions, but they
 31 provide examples of the regional discussions that may be needed to spur projects with multiple regional
 32 stakeholders.

33 **Table 5-2: Potential Barriers and Solutions for Implementing Joint use Projects**

Potential Barrier	Description	Potential Solution
Health risks	Accepting off-site runoff could expose students and faculty to health risks from contaminants	Use monitoring to demonstrate risk exposure and work with local public health officials to assess potential exposure risks.
Regulatory issues	Schools may not be allowed to accept off-site runoff due to environmental and water quality standards	While California state agencies (e.g., Department of Toxic Health and Safety) could prohibit such transfers, no current regulations exist that prohibit the transfer of runoff to schools from another site.
Land-use limitations	Developing runoff facilities, such as sub-surface infiltration, could inhibit future development of those areas	Runoff planning and design processes on school sites should include school district and site-specific master plans to ensure that SCMs do not conflict with long-term infrastructure upgrades.

Potential Barrier	Description	Potential Solution
Training and labor agreements	Implementing and managing green infrastructure on public school grounds will require additional training for facilities personnel and faculty, and may conflict with existing labor agreements if personnel from other municipal agencies or water districts are engaged to maintain SCMs	Existing programs in LA, supported through the DROPS program, have devised training programs on runoff management with separate components for faculty, students, facility managers, and the broader community. Agreements can be organized to allocate duties for maintenance among school district staff and other personnel.
Additional maintenance requirements	Green infrastructure for managing runoff requires more maintenance than existing ground cover, such as asphalt	Long-term funding and worker training should incorporate the requirements of maintenance plans. State and local funding streams that promote green infrastructure should be adapted to allow for such expenses as well as long-term, life-cycle considerations. Emerging research indicates the benefits of more diverse school grounds that are not just hardscape. School maintenance activities, and associated funding, must be adjusted to promote better student experiences.
Liability	School districts could be vulnerable to lawsuits concerning the risks of health exposure, personal injury, subsidence from saturated soils, soil contamination, or other long-term environmental consequences of infiltrating runoff on-site	Liability considerations can be discussed as part of negotiations. Mechanisms such as indemnification agreements exist that could protect schools from such lawsuits. Notably, in surveying stakeholders and existing research for this report, liability concerns arose in examples of larger school districts, but were not raised in discussions about site-level projects. Statewide legislation could alleviate such concerns, which would support the regulatory efforts to include school districts in the Phase II MS4 permits by offering an avenue for schools to meet permit requirements through regional collaboration.

1 *Adapted and augmented from a study in Los Angeles by TreePeople (2015).*

2 Notably, for all these cases, smart designs can alleviate concerns. For instance, at a school site, off-site
 3 runoff could be captured, retained, and infiltrated and/or released only on peripheral areas where students
 4 and faculty are not exposed. This would pose exposure similar to any retention and infiltration-based SCM
 5 implemented within a municipality, which is increasingly common. Additionally, designs can emphasize
 6 sub-surface SCMs, where no captured runoff is exposed at the surface. While more expensive, such projects
 7 have been proposed in California with no associated safety or liability risks raised during design
 8 discussions.

9 **5.6 Developing Joint Use Agreements**

10 <Provide recommendations for agreement contents and development, as well as template for use>

11 <Seeking examples of existing agreements>

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